

Balladur's dilemma

France may need more than a jobs package

Page 11



Resolutely monoglot

Britain loses interest in other languages

Management, Page 7

A shell for Siberia

Russian oil investors find an Irish vehicle

Page 13

Haunted by Karajan

Gerard Mortier makes his mark on Salzburg

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FINANCIAL TIMES

Europe's Business Newspaper

Taiwan in talks with BAe over aircraft venture

Taiwanese politicians, bankers and industrialists are due to meet the chairman of British Aerospace today to try to settle differences over a £250m (\$372.5m) joint aircraft-making venture that forms a key part of the UK company's recovery strategy. Officials at Taiwan Aerospace Corporation, partner in the proposed venture, confirmed yesterday that talks with BAe's John Cahill will concentrate on bank financing of the deal. Page 12

France and Germany strive to mend fences:

German foreign minister Klaus Kinkel (left) will meet Alain Juppé, his French counterpart, tomorrow as part of a concerted Franco-German effort to improve relations strained by the European currency crisis and differences on trade and defence. French premier Edouard Balladur will see German chancellor Helmut Kohl on Thursday and a meeting of defence ministers is also planned. Page 12. Balladur's dilemma, Page 11

Scale of massacre shocks Brazil: Brazil's National Security Council was to hold emergency discussions on protecting indigenous people after the official death toll from a recent massacre of Yanomami Indians rose to 73. Page 3

Nicaragua turmoil grows: Left-wing gunmen holding Nicaragua's vice-president and other political leaders yesterday seized at least eight journalists covering the story. The latest hostage-taking, following an earlier kidnap by right-wing guerrillas, has deepened fears of a new civil war between pro-Sandinistas and the Contras.

Microsoft looks increasingly likely to face charges of anti-competitive business practices now the US Justice Department has launched an anti-trust probe into the big software company. Page 3

South African violence flares: Three gunmen killed 12 people and wounded 20 in an attack on a factory east of Johannesburg. Three more people died in clashes between rival groups near a squatter camp. Page 4

Moslem gunmen kill ex-premier: Moslem fundamentalist gunmen shot dead former Algerian prime minister and military security chief Kasdi Merah in an ambush on his car. Page 2

New car sales in western Europe will fall by 16 per cent this year - even more steeply than they did after the first oil crisis of the early 1970s, analysts say. Page 2

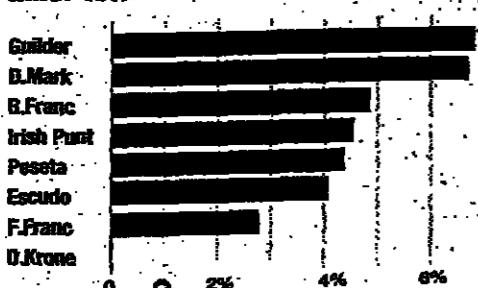
Contact with Mars probe lost: US space agency engineers at Pasadena, California, have lost contact with the Mars Observer. The probe was due to go into orbit round Mars tomorrow on a \$500m study mission.

London United Investments, the UK insurer which collapsed in 1990, could have losses of up to £4.5bn (\$6.7bn) - over £1bn higher than earlier estimated. LUI was involved in "long tail" US business, in which claims can arise years after the policy is written. Page 13

Kurds attack Turkish soldiers: Kurdish separatists killed 16 Turkish soldiers in an attack on a military post on the Iranian border in Isfir province. Two more Turkish soldiers died when their vehicle hit a mine.

European Monetary System: The D-Mark's depreciation towards the end of last week has given a more relaxed air to the exchange rate mechanism's grid. Only 7 percentage points divided the strongest currency, the Dutch guilder, from the weakest, the Danish krone, when trading closed on Friday - down from 8.5 percentage points five days earlier. However, all the currencies except the D-Mark and guilder, are still well within the fluctuation bands that prevailed before the recent ERM crisis. Currencies, Page 23

EMS: Grid August 20, 1993



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. After the reform of the exchange rate mechanism on August 2, 1993, one member currency can rise against another by as much as 15 percentage points in the system's grid. The exception is the divergence between the D-Mark and the Dutch guilder, which remain tied to each other in a 2.25 per cent band.

Merrill Lynch, biggest US securities house, is to apply to the Bank of England to become a dealer in UK government bonds. Many foreign houses, Merrill included, quit the gilt market in the late 1980s. Page 13

Mother Teresa: The health of the 83-year-old Nobel prize winner worsened. Doctors in New Delhi moved her to a coronary unit after she developed breathing problems. Mother Teresa was fitted with a pacemaker after suffering a second heart attack in 1989.

Acute	Scd	Germany	Dm120	Mark	Lm120	S.America	\$111
Bahrain	Dm1.25	Greece	Dm1.20	Mark	Md113	Scd	\$14.10
Belgium	Brf1.20	Hungary	Fl172	Neth	Md113	Scd	Fl1.65
Bulgaria	Lm25.00	Iceland	M215	Agosto	Md114	Scd	Lm1.65
Croatia	HRf10.00	India	Rs1.60	Kenya	Nf16.00	South Africa	Rf12.00
Cyprus	Ct1.15	Ireland	Rs1.00	Corona	Orf1.20	Spain	Ct1.20
Czech Rep	Cz1.15	Italy	L27.00	Pataca	Pf35	Sfr1.20	Cz1.20
Denmark	Dk1.15	Jordan	JD1.15	Philippines	Paf5	Sfr1.20	Dk1.20
Egypt	Edf1.50	Kuwait	Fr2.00	Poland	Zf22.00	Turkey	Dfl1.20
Finland	Fmf1.2	Lebanon	LSfl1.25	Portugal	Edf1.25	UAE	Fmf1.20
France	Frf1.00	Latvia	LPf1.65	Qatar	Grf1.20	UAE	DPf1.00

By Kevin Done,
Motor Industry Correspondent

FORD of Europe will be in loss in 1993 for the third successive year, and the company has warned that further losses next year would begin to hit its future investment and product development programmes.

The company has told its workforce that it may have to cut more jobs if conditions in Europe continue to worsen", in addition to the 14,400 jobs it is eliminating by the end of this year.

Ford of Europe warned that the industry

faced excess capacity of about 7m units by the mid to late 1990s. At the same time an industry forecast released today predicts that west European new car sales would fall by 16 per cent this year to only 11.3m from 13.8m in 1992.

Mr Jacques Nasser, who was appointed chairman of Ford of Europe late last year to end two years of losses, has told employees, "clearly we have not yet achieved the turnaround we require" despite the "most radical restructuring in our 25-year history".

In a message broadcast to employees on the company's internal television ser-

vice, Mr Nasser warned that a failure to return to profitability soon would start to endanger "core competencies".

This means you start to take out the muscle of the organisation as well as the fat. If that happens we will have been forced to limit our capability of competing.

Ford's European automotive operations (including Jaguar and existing financial services) have suffered total losses of \$2.4bn in the past two years.

In the first half of 1993, losses totalled a further \$257m compared with a profit

of \$107m in the corresponding period a year ago.

The company is already aiming to slash the workforce of its European automotive operations (excluding Jaguar) by 14.8 per cent to 33,000 by the end of 1993 from 37,400 last October. The workforce will have been cut by 25 per cent from 115,000 in 1990.

Mr Nasser said: "If we cannot improve our financial results both in the short and medium term, we will not be able to introduce the new products that we need to maintain or improve our position in Europe's automotive industry."

He said that Ford of Europe losses were rising as a result of:

- the 18 per cent fall in new vehicle sales across Europe in the first seven months
- unfavourable exchange rate movements
- higher marketing costs
- declining market share with share losses by the Ford Escort/Orion and the Fiesta ranges offsetting gains made by the Mondeo, which was launched earlier this year.

Car sales to slide, Page 2

Izetbegovic likely to recommend assembly reject proposed peace deal

Bosnia plan put at risk by flare-up in fighting

By Gillian Tett in London, David Gardner in Brussels and Laura Silber in Belgrade

THE FUTURE of the peace plan for Bosnia appeared to be hanging in the balance yesterday, amid reports of renewed fighting and growing civilian suffering.

Amid confusion about the proposed role of the United Nations and the European Community in the peace plan, an EC official yesterday admitted that it had not been fully consulted about the peace plan's unexpected suggestion that it should take over administration of the disputed southern Bosnian city of Mostar.

Mr Alija Izetbegovic, the Bosnian president, announced that he would call a meeting of the Bosnian parliament on Friday to discuss the plan, which was presented to the three sides in Geneva last Friday.

But, speaking in the central Bosnian city of Zenica, he indicated he would probably recommend the assembly to reject the plan - in spite of pressure from the international community to accept the deal - a move likely to exacerbate the splits in the multi-ethnic Bosnian leadership.

The three sides in the conflict have until next Monday to decide on the plan, which would give the Moslem-dominated Bosnian government about 28 per cent of Bosnia - considerably less than its delegation originally sought.

Reports of renewed fighting yesterday left all three sides accus-

ing each other of seeking to grab territory in the run-up to next Monday's decision.

Sarajevo radio reported new Serb attacks around Brcko, the port designated for Bosnian access to the River Sava in the north under the peace plan, and Radio Belgrade reported overnight Moslem attacks near Serb-held Doboj, northern Bosnia.

A UN military spokesman in Zagreb yesterday could not confirm reports of further fighting in central Bosnia, but confirmed clashes between Croat and Bosnian forces around Mostar.

Ms Lyndall Sachs, UN High Commissioner for Refugees spokesman in Sarajevo, bitterly criticised the Croat forces around Mostar for their refusal to let aid

convoys into the east of the city, where up to 50,000 mostly Moslem inhabitants have been trapped for more than two months with minimal supplies.

Although the UN managed to take a token supply of medicine into the city at the weekend, Ms Sachs yesterday said talks between the Spanish peacekeepers and the Croat forces about access for food convoys had so far failed to yield results. Mostar residents now faced a real danger



Spanish UN soldiers throw biscuits from their ration boxes to hungry children in Mostar. The UN warned that people there faced starvation unless Croat forces allowed food convoys to enter the besieged city

of starvation, Ms Sachs said.

Meanwhile, the 12 EC member states were last night locked in talks on the administration of Mostar. Foreign ministers of the 12 and the European Commission in Brussels were still digesting the idea, officials said.

But the officials were not ruling out a role for the EC in Mostar analogous to the suggested role for the UN in running Sarajevo. "It all depends on the scale of what is meant by adminis-

tration," one said.

Mr Thorvald Stoltenberg, the UN mediator, is due to fly to New York for talks with the UN security council this week. Although Mr Stoltenberg has estimated that up to 40,000 peacekeeping troops would be needed to implement the peace plan, officials yesterday said there was still no agreement about where the troops would come from.

Map poses dilemma, Page 2

Japan signals readiness to act on trade

By Gordon Crabb in Tokyo

JAPAN'S new ruling coalition, grateful to Washington for intervening in currency markets last week to hold back the rise in the yen, is signalling that it has moved the issue of the country's trade surplus with the west higher up its political agenda.

Mr Hiroshi Kumagai, minister for international trade and industry, said yesterday that a continuing high trade surplus would be "one factor leading to the destruction of the world economy".

A group of visiting US congressmen headed by Mr Sam Gibbons, chairman of the House ways and means subcommittee on trade, at the weekend pronounced itself satisfied that the seven-party government sworn in two weeks ago was taking the problem seriously.

Mr Gibbons, a Florida Democrat, expressed hope that talks on a new bilateral economic framework, which start next month, would produce results by January.

Mr Moritomo Hosokawa, the prime minister, is due to give a policy speech to parliament today covering issues from political reform - his government's main aim - to how deal with a prolonged slowdown in the domestic economy.

The coalition pledged on Thursday to deregulate administrative procedures in order to

Continued on Page 12

Clinton boosts export role with pitch for Saudi business

By George Graham
in Washington

PRESIDENT Bill Clinton's personal intervention with King Fahd of Saudi Arabia on behalf of US aircraft manufacturers could signal a new style of high pressure export promotion to an administration officials in Washington.

The results of Mr Clinton's telephone call to King Fahd, urging him to buy Boeing and McDonnell Douglas jets for the fleet modernisation planned by Saudi, the national airline, are not yet clear.

Senator Patty Murray of Washington, the home state of Boeing, proclaimed victory last week, but industry experts believe each of the three large passenger aircraft makers - Boeing, McDonnell and Airbus Industrie of Europe - is likely to receive at least a share of the Saudi order.

White House officials said Mr Clinton had encouraged King Fahd to buy American, but had lobbied for the US aerospace industry in general, rather than specifically for Boeing. The announcement could have cost the US consortium some of the order.

Boeing and McDonnell officials are worried that Ms Murray's comments could have the same effect.

It is a maxim within the aircraft industry always to allow the customer to announce the

government and business understand that they have a partnership in the worldwide economy.

President Clinton has repeatedly stressed his desire to make economics a more central component of US foreign policy and is eager to create more jobs in export industries.

The proposed modernisation of Saudi's 107 aircraft fleet is expected to include the purchase of about 60 aircraft, for delivery up to the year 2000, with options for perhaps 20 more.

Some industry officials believe Saudi may not announce its results of its tender until October.

Worth between \$6bn and \$8bn, the order is by far the largest currently up for grabs in the civilian aerospace market.

French officials last month said they were confident that Mr Alain Juppé, France's foreign minister, had succeeded in persuading Saudi to order 44 aircraft from Airbus, but aerospace industry analysts said Saudi irritation at the premature announcement could have cost the US consortium some of the order.

Boeing and McDonnell officials are worried that Ms Murray's comments could have the same effect.

It is a maxim within the aircraft industry always to allow the customer to announce the

order.

US efforts to win the lion's share of the Saudi order, however, appear to have been sustained and well co-ordinated.

Mr Clinton's telephone sales pitch followed a trip to Saudi Arabia in May by Mr Ron Brown, the commerce secretary, and has been backed up by the US Export Import Bank's decision to help Boeing's bid with a preliminary financing commitment of \$6.2bn in direct loans and guarantees, its largest ever such commitment.

French presidents have for years taken a much more aggressive approach than their US counterparts in lobbying for contracts at the highest political level.

However, US presidents are not strangers to intensive lobbying. Former President George Bush visited Japan in the company of US car and car part manufacturers, although this raised hackles in Tokyo - which 10 years earlier had reacted smoothly to efforts by the former British prime minister Mrs Margaret (now Lady) Thatcher to persuade Japanese carmakers to locate in that country.

NEWS: INTERNATIONAL

Moscow keeps Baltics guessing on troop pullout

By Matthew Kaminski in Vilnius

RUSSIA'S sputtering troop withdrawal from the three Baltic states has turned into a curious political game.

Last week, for example, Russia stopped the pullout from Lithuania to protest against Lithuanian demands for reparations - less than two weeks before the planned first complete withdrawal from a former Soviet republic. And yesterday Moscow tersely told Vilnius it was breaking the agreement to be out by August 31.

"The withdrawal will take place according to the norms of international law, but now over a period which the Lithuanian

side will be informed about," a Foreign Ministry statement said.

Their quarrel stems from Lithuanian demands for \$145bn to cover damages for 50 years of Soviet rule - unrecoverable financially but, for the Lithuanians, an important admission of occupation by Russia. Russia refuses to be held responsible, financially or historically, for the Soviet era.

While Lithuania, which has granted citizenship and the right to vote to most Russians living on its territory, has enjoyed good relations with Moscow, Latvia and Estonia are engaged in a vigorous debate on the troop question.

Citizenship and language laws have strained relations in both states, where 1.5m ethnic Russians live.

The troop withdrawal was repeatedly halted, most recently in Estonia after the country passed a discriminatory aliens law.

Mr Andrei Kozyrev, the Russian foreign minister, last week said: "Russian troops will not leave the Baltic states until an agreement is completed which guarantees the Russian-speaking minority's rights."

Mr Kozyrev affirmed his support for an autonomy vote in Narva, an Estonian city that is 95 per cent Russian.

An Estonian government spokeswoman

likened the move to the Russian army's involvement in conflicts in Moldova, Georgia and Tajikistan.

Both sides are playing on the European diplomatic field, where Russia and the Baltic states are eager to look good and preserve western political and financial assistance.

Estonia pulls no punches in trying to break from the past, in the process alienating the Russian population, and rekindling historical links, especially to Scandinavian countries.

President Lennart Meri asked both the Council of Europe and the Conference on Security and Co-operation in Europe to

review the controversial aliens law before signing an amended version - an unprecedented move for a sovereign state but indicative of Estonia's desire for European blessing.

Russia similarly covets Council of Europe membership - awarded to Estonia over Russian objections earlier this summer - but seems willing to jeopardise entry by refusing to honour international resolutions by the Council and the United Nations for "early, orderly and complete withdrawal".

This signal, Baltic leaders contend, shows hardline nationalists still have a strong hand in Moscow, advocating any

means, including military conquest, to secure rights for the 25m ethnic Russians who live outside Russia.

A United Nations observer arrives in the three countries on August 23 to monitor the pace of Russia's pullout. Mr Carl Bildt, the Swedish prime minister, has mediated in recent tensions and has called on Russia to expedite the withdrawal.

Moscow, as usual, now holds all the cards. Western leaders, especially Mr Bildt, see troop pullout as an important test of how Russia handles relations with the republics which, unlike Belarus or the Central Asian republics, want to sever political ties to the east.

German politicians brace for a roller-coaster ride

By Quentin Peel in Hamburg

THE great beer tent at the fair on Hamburg's Heiligengeistfeld heaved and shuddered every few minutes as a roller-coaster thundered down its precipitous track only yards from the tent door. The roar hit the walls of the tent like the waves of a storm at sea.

But inside, the capacity crowd was impervious to all distractions from the fun of the fair. They had come for a different and more exclusive experience.

All attention was fixed on a sober-suited, dapper, white-haired gentleman, speaking from the platform under a giant portrait of a grinning ox. Here was a face and a voice from the past.

Mr Helmut Schmidt, former West German chancellor, was back on the bandwagon for the first time in more than 10 years, throwing his political weight into an election campaign for his Social Democrats. He was on home ground, in his native city, back from self-imposed political exile. And they loved it.

Mr Schmidt personifies an image that the SPD is desperate to recapture, only months before the marathon election year of 1994, with no fewer than 19 local, state, national and European polls; that it is a party "capable of government".

It is a message they need to put across in Hamburg, too, in spite of having ruled the city council almost uninterruptedly since the war. For the SPD is in danger of losing its absolute majority in the city-state in an

extraordinary election it is having to fight through no fault of its own. And all eyes will be on the poll result on September 19 to see clues for next year's big campaigns.

Yet Mr Schmidt's message was grim enough. "Above all, get out and vote," he urged, "for the very existence of our republic is at stake."

Voting for the SPD itself was only his secondary theme. His greatest concern is that too many will either stay away from the polls or cast a protest

council, because the losers last time - Chancellor Helmut Kohl's Christian Democratic Union - were found undemocratic in the way they selected their party candidates. And yet it is the SPD that could lose most in the re-run.

In 1991, the SPD won a water-tight absolute majority of one, with 48 per cent of the vote, against 35 per cent for the CDU. Opinion polls last week put the SPD on 42 per cent and the CDU down around 34 per cent, with a sharp increase in

support for protest parties such as the Greens and far-right Republicans.

"The one certain thing is that the SPD will lose its absolute majority," says Mr Wolf Brocke, election campaign agent for the CDU. "There is also a real danger that a far-right party will gain some seats in the council."

So far, it looks as if the main beneficiaries of protest votes will be the Greens, whose support is up from 7.2 per cent to at least 10 per cent. But the Republicans are bumping just under the 5 per cent barrier which they must cross to get into the council, and another far-right party, the Deutsche Volksunion (DVU), is also pushing for support.

Just to complicate the picture, there is a special party for the disaffected, the so-called Statt Partei - a play on words, meaning it stands

for nothing.

There is a real fear in Hamburg, in spite of prosperity, that protest voters and stay-at-homes will undermine all main political parties in the poll.

For a start, the election is a bit of a nonsense. It has been ordered by the local constitutional court, half way through the life of the current city

council, because the losers last time - founded and led by Mr Markus Wegner, the 40-year-old publisher and former CDU member who brought the court case challenging the last elections. The polls suggest he will only pick up 2 per cent but nobody really trusts the polls - most are just phone surveys.

Mr Ernst-Ulrich Böttcher, a clerical worker in a Bremen trading house, who heads the Republicans' list of candidates, is confident he will be sitting in the council chamber next month, with between 6 and 8 per cent of the vote - in spite of a very low profile on the city streets. Few voters know his name and few have seen his posters, but the fear of the majority parties is an effective advertisement.

Just as the SPD is desperate to prove itself capable of government, the Republicans are desperate to prove themselves "house-trained" - capable of being civilised members of a democratic society. Mr Böttcher bends over backwards to deny any hint of xenophobia in his campaign.

I was born in 1948, and no one can accuse me of being a Nazi or a neo-Nazi," he says. "I have four nephews and nieces who are Egyptians, and four who are Italian."

There is a chance the right-wing vote will split between the Republicans and the DVU, leaving neither with the necessary 5 per cent. Indeed, if that happens and the Free Democratic party also fails to cross the 5 per cent barrier, the SPD could hang on to power with a vote of around 44 per cent. But

it was born in 1948, and no one really believes it.

Mr Hans-Ulrich Klose, parliamentary leader of the SPD in Bonn and another son of Hamburg, knows the eyes of the world are on the rise of the right. "Six or eight per cent would be too much," he says. "It might be all right in France or Italy, it certainly is not in Germany."

That is Mr Schmidt's mes-

sage, too. And that seems to be why he has decided to come back to the political platform and call for a steady hand.

"Anyone in Hamburg who votes for the far left or the far right will endanger the republic itself, and the outward-looking tradition of our state," he said. "Hamburg is a European metropolis. Our international reputation is at stake."



Helmut Schmidt: back on the bandwagon J. H. Chapple

Decline forecast to outstrip fall which followed first oil crisis

W European car sales 'to slide'

By Kevin Done, Motor Industry Correspondent

THE decline in new car sales in west Europe this year will be steeper than during the recession following the first oil crisis in the early 1970s, according to the latest forecast by DRI, the UK-based automotive analysts.

West European new car sales are forecast to fall by 16 per cent this year to 11.3m, from 13.5m in 1992. The outlook for next year is also gloomy, with the prospect of only a small recovery.

New car sales in the region in 1994 are predicted to rise by only 2.9 per cent to 11.6m, with the expected further small declines in Germany and Italy next year offset by modest increases in demand in the UK, France and Spain.

West European car production is set to fall by 2m vehicles or 15 per cent this year to 11.4m, from 13.4m in 1992, says the DRI analysis. Output is unlikely to regain the 1989 peak of 13.7m until 1996,

with the start of stronger recovery delayed until 1995. The UK is an exception, however.

Output is being boosted by development of three Japanese car plants established by Nissan, Toyota and Honda. UK car production is forecast to rise from 1.3m in 1992 to a record 2.1m in 1998.

According to DRI, Toyota is expected in 1996 to add a second model range, the Toyota Corolla small family car, at its 270m plant. It forecasts that Toyota car output in the UK will rise from 37,000 units this year, the first year of production, to 273,000 by the late 1990s.

Mr Tatsuro Toyoda, Toyota president, said in June the group was considering production of a second model range in the UK.

By 1998 Japanese car production in the UK is expected to account for about 37 per cent of British car output and allowing the UK to move from fifth to third place in the Euro-

pean production league, ahead of Spain and Italy.

In addition to the steep recession in west Europe, new car sales are falling in Japan, where the DRI report forecasts a 6 per cent drop this year to 4.19m units, an unprecedented third successive annual decline from the peak of 5.1m in 1990.

The declining demand in west Europe and Japan means new car sales worldwide are expected to contract by 3 per cent to 33.02m this year, the second significant decline in the last three years.

New car sales worldwide recovered in North America, with an increase of 4 per cent to 8.55m this year expected to be followed by a further rise of 6.1 per cent in 1994.

The strongest growth worldwide is expected to come from outside the leading car-consuming regions of west Europe, North America and Japan, however.

The DRI forecasts a 21 per cent increase in global car demand from 1992 to 1998, with most growth coming from South Korea, China, Thailand, Latin America and east Europe.

New car sales in China more than doubled in 1992 to 321,000. Sales fell by 33 per cent in 1993.

However, global sales are forecast to recover from these setbacks next year with a 5.4 per cent rise to 34.8m. Continuing steady growth is expected to take worldwide new car sales to 43.5m by 1998.

A similar development is forecast for Thailand, with sales jumping to 540,000 by 1998 from 121,000 last year and 65,000 in 1991.

DRI World Automotive Forecast Report, DRI, McGraw-Hill, Wimborne Bridge House, 1 Hartfield Road, London, SW19 3RU. Price £3,000

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WORLD CAR SALES FORECAST (000s)

	1992	1993	1994	1995	1996
WORLD TOTAL	34,050	33,015	34,803	36,467	38,521
West Europe total	13,494	11,224	11,858	12,469	13,369
Germany	3,929	3,063	3,001	3,128	3,310
Italy	2,374	1,856	1,795	1,932	2,052
France	2,105	1,776	1,889	1,965	2,114
UK	1,593	1,768	1,882	2,051	2,187
Spain	979	720	812	925	1,052
East Europe*	1,220	1,165	1,142	1,172	1,230
North America total	9,181	8,940	10,138	10,424	10,424
US	8,093	8,700	9,042	9,124	9,278
Japan	4,454	4,192	4,297	4,459	4,617
Asia Pacific total†	3,449	3,015	3,390	3,783	4,062
South Korea	830	929	1,016	1,098	1,118
China	321	488	520	575	726
Thailand	121	245	368	485	542
Latin America total	1,561	1,843	1,861	1,930	2,053

	1992	1993	1994	1995	1996
WORLD TOTAL (net)*	34,746	33,837	35,283	38,961	39,116
West Europe total	13,376	11,395	11,773</		

Senior Fed official plays down speculation

US rates 'not seen as target for policy'

By Michael Prowse
in Jackson Hole

THE US Federal Reserve does not regard interest rates as a target for monetary policy, but is putting more emphasis on them as an indicator of financial conditions, according to a senior Fed official.

"Some focus on interest rates can help to an extent - possibly reducing the odds of some of the most egregious policy errors - but it is no panacea," said Mr Donald Kohn, director of the Fed's monetary affairs division. He was attending a monetary symposium at Jackson Hole, Wyoming.

In testimony to Congress last month, Mr Alan Greenspan, the Fed chairman, said the central bank would put more emphasis on real interest rates as a policy guide because traditional relationships between monetary aggregates and inflation and national income had

broken down. He said it was important to prevent real rates moving too far from the "equilibrium level" consistent with sustainable non-inflationary growth.

This prompted speculation in financial markets that the Fed was changing the way it conducted policy and was adopting interest rate targets in place of a previous more eclectic policy.

In an apparent effort to discourage such speculation, Mr Kohn emphasised the "pitfalls involved in too heavy a reliance on interest rate indicators". He noted that capital market innovations that had affected the relationship between money and other economic variables had probably had a similar impact on their relationship with interest rates.

Targeting real interest rates could not tie down inflation because "there is no unique

inflation rate" associated with any given equilibrium or natural interest rate. Measurements of real rates, moreover, were complicated by the absence of information on inflation expectations.

Finally, equilibrium real rates were themselves likely to fluctuate over time, presenting a moving target for policy makers.

Although the difficulties in using real rates were "formidable" there was a "potential significant place for them in policy - not as a target of policy but as an information variable".

Mr Kohn's remarks suggested that Mr Greenspan's emphasis on real rates in last month's testimony was mainly intended to prepare the ground for an eventual raising of short-term rates.

Most estimates suggest that real rates are about zero at present.

The FTC had narrowed its case against Microsoft to issues

Peering through Microsoft windows

Probe by the Justice Department may distract computer software giant, writes Louise Kehoe

THE US Justice Department's decision to pursue an anti-trust investigation of Microsoft makes it increasingly likely that the world's largest computer software company will face charges of illegal anti-competitive business practices.

Justice officials disclosed on Friday they had initiated an inquiry after a preliminary review of evidence gathered by the Federal Trade Commission in its three-year anti-trust probe.

Microsoft has denied any wrongdoing and insists it will be vindicated.

Simultaneously, the FTC said it had voted to close its investigation of Microsoft after deadlocking - in February and again in July - on whether to take action against the company.

Mr Donald Clark, FTC secretary, warned the company that the commission's decision should "not to be construed as a determination that a violation may not have occurred".

"The Justice Department's involvement represents a much more serious threat to Microsoft than it faced from the FTC," said Wendy Goldman Rohm, author of a book soon to be published on Microsoft's anti-trust battle.

The FTC had narrowed its

probe to have a significant financial pact on the company.

But the Justice Department is expected to broaden the case, raising the possibility of tougher sanctions and even perhaps an order to break up the company. Microsoft has denied any wrongdoing and insists it will be vindicated.

Competitors claim Microsoft's success has come at their expense, alleging the company abuses its dominant role in the computer market to exclude or disadvantage competitors.

But a recent study suggests Microsoft has been the driving force behind software industry growth. The study, by Telecommunications Research Group, concludes almost 500 companies have been formed in the US to create PC software to work with Microsoft's Windows, with more than 17,300 jobs created. Microsoft is now creating an industry of new companies that together have annual revenues of about \$250m, and more than \$1.3bn in incremental revenues for established software firms, the study concludes.

control the basic functions of a PC. Microsoft's MS-DOS is used on more than 90 per cent of PCs. Microsoft's "Windows" program, which provides "point and click" control for PCs, is also a runaway success with over 30m copies in use.

Microsoft's role in the industry is frequently compared to the power that IBM wielded in the 1970s and early 1980s. Just as in its heyday IBM set industry standards, dominated markets and instilled "fear, uncertainty and doubt" into competitors.

The company recently reported its 18th consecutive year of growth in revenues and profits. Over the past five years Microsoft's sales have grown by an average 45 per cent a year to reach \$1.75bn in fiscal 1993, ending June 30.

Microsoft dominates the market for personal computer operating systems, programs that

investigation had a serious impact which many analysts believe contributed to its inability to keep pace with changes in the market and to its current problems.

The government collected 280m documents from IBM during its 13-year anti-trust investigation. IBM's top executives were afraid to put anything down on paper for fear the government would subpoena the document. Lawyers, who were developing a stranglehold on the business, decided what could be said at meetings," says Mr Paul Carroll in Big Blues. The Unmaking of IBM, to be published next month.

Microsoft faces a period of intense scrutiny that seems certain to consume the attention of its senior management. The anti-trust investigation could prove to be a serious distraction for a company reknowned for its tight focus.

Nothing would please Microsoft's competitors more.

"I've developed a view that being successful is not fun thing sometimes." Mr Bill Gates, chairman and chief executive, said recently. "There is just a phenomenon where people don't like a company as successful as ours."

Former Algerian PM shot dead

MUSLEM fundamentalist gunmen have shot dead Mr Kasdi Merbah, the former Algerian prime minister and military security chief, in an ambush on his car, the official APS news agency reported. Reuter writes from Algiers.

Mr Merbah, the first Algerian opposition leader to be assassinated by the gunmen in their campaign of violence against the state, was killed in the centre of the coastal resort of Bordj el-Bahri late on Saturday when returning from the beach.

The attack, the most serious on a senior politician since the June 1992 assassination of the head of state, Mr Mohamed Boudiaf, coincided with the sacking of Mr Abdessalam Belaid, the prime minister, and his replacement by Mr Redha Malek, the foreign minister.

Diplomats said it was clearly the failure of Mr Belaid's economic austerity policies which led to his dismissal. Political parties, trade unions and business leaders had all condemned his policies.

Mr Merbah, head of the Algerian Movement for Justice and Development, was the only member of the opposition to have publicly urged Moslem militants to lay down their weapons. He published the call in an open letter on July 13.

Algerians radio said his son, brother, a driver and a bodyguard were also killed in the carefully planned attack on two cars carrying them all.

APS blamed the killing on five "terrorists", the official term for the militants who launched their campaign of violence in earnest last year after Algeria's army-backed leadership scrapped a general election which the now-banned Islamic Salvation Front was poised to win.

Mr Merbah, who played an active part in the 1989 coup that brought Socialist leader Houari Boumediene to power, was head of Algeria's military security for 17 years.

He was appointed prime minister in November 1988 after riots but was sacked in 1989. In a row that followed, he quit the ruling National Liberation Front and set up his own party in opposition.



LEFTIST gunmen holding hostage Nicaragua's vice-president and a score of other political leaders yesterday seized a group of journalists covering the stand-off, local radio reports said. Reuter reports from Managua.

"The party is over, this is not a picnic," said the gunman's leader, identifying him-

self as Commando 31 (pictured in negotiations at the weekend with former president Daniel Ortega). "We are going to harden our positions."

The gunman, leftist sympathisers of the former ruling Sandinista party, took hostage Vice-President Virgilio Godoy and other National Opposition Union leaders

on Friday night in response to an earlier kidnapping of government officials and Sandinista politicians by a group of Contra guerrillas in northern Nicaragua.

Commando 31 said yesterday after releasing 14 of about 35 hostages that no more would be freed until the Contras reciprocated. The Contras ruled out talks.

Small companies' foreign investment backed by UN

By Frances Williams in Geneva

ALTHOUGH foreign direct investment by small and medium-sized enterprises (SMEs) remains relatively small in dollar terms, it can bring considerable benefits to developing countries, according to a UN study published today.

The UN Conference on Trade and Development says SMEs, rather than big multinationals, tend to transfer technology more suitable for small-scale or labour-intensive operations.

Their investment can bring significant balance of payments gains.

However, more than 80 per cent of foreign direct investment by smaller companies goes to industrialised countries, with south and east Asia and Latin America taking the bulk of investment in developing countries. United Nations

studies show.

But SMEs are often put off by the perceived difficulties and risks of operating in the third

world. The single most important action by governments to attract more foreign direct investment is to establish a stable macroeconomic environment, Unctad says. Developing countries should also ensure SMEs take advantage of investment incentives.

Even where financial assistance programmes exist, most SMEs raise investment finance privately, the report says.

This is due partly to ignorance, partly to fear of bureaucratic entanglement and partly to the wish of many SMEs to own their foreign affiliates wholly, while government assistance tends to favour joint ventures and other forms of partnership.

Small and medium-sized transnational corporations: role, impact and policy implications. Available from United Nations sales section, Palais des Nations, 1211 Geneva 10, Switzerland. Tel 41 22 917 2615, fax 41 22 917 0027, 355.

Under the 1988 Constitution

Brazil guaranteed the protection of its estimated 250,000 remaining indigenous people through demarcation of reserves. Two years ago a reserve the size of Portugal was created for the 10,000 surviving Yanomami and 25,000 miners expelled from the area. But the reserve lies on one of the world's richest mineral deposits and local politicians, business and military are lobbying to overturn the decree.

The latest challenge to Mr Arafat comes amid demands for democratisation of the PLO and greater consultation about how best to pursue peace talks with Israel. Discarding doubts over

PLO veteran in Arafat protest

By Julian Ozanne in Jerusalem

THE simmering leadership crisis inside the Palestine Liberation Organisation grew yesterday as a veteran official withdrew from the PLO's executive.

Mr Shafiq al-Hoot, the PLO's representative to Lebanon, is the second executive committee member in less than a week to protest publicly against what they say is the authoritarian leadership of Mr Yasser Arafat, PLO chairman. They also point to the way Mr Arafat is managing peace talks with Israel and the financial crunch within the PLO.

Mr Hoot stopped short of resigning his post but said he would have nothing to do with the executive committee until the convening of the Palestine National Council, the Palestin-

ian parliament-in-exile.

He said he could no longer stand by and witness the PLO's "destruction, the liquidation of its institutions and the scaring away of its workers". He said Mr Arafat was making decisions about peace talks with Israel without consulting the executive committee and had ignored "red lines" laid down by the PNC in 1991.

Although Mr Hoot did not give any specific details of policy disagreements there is growing suspicion among Palestinians that Mr Arafat is preparing to make concessions to Israel over control of Israeli-occupied Arab East Jerusalem.

The latest challenge to Mr Arafat comes amid demands for democratisation of the PLO and greater consultation about how best to pursue peace talks with Israel.

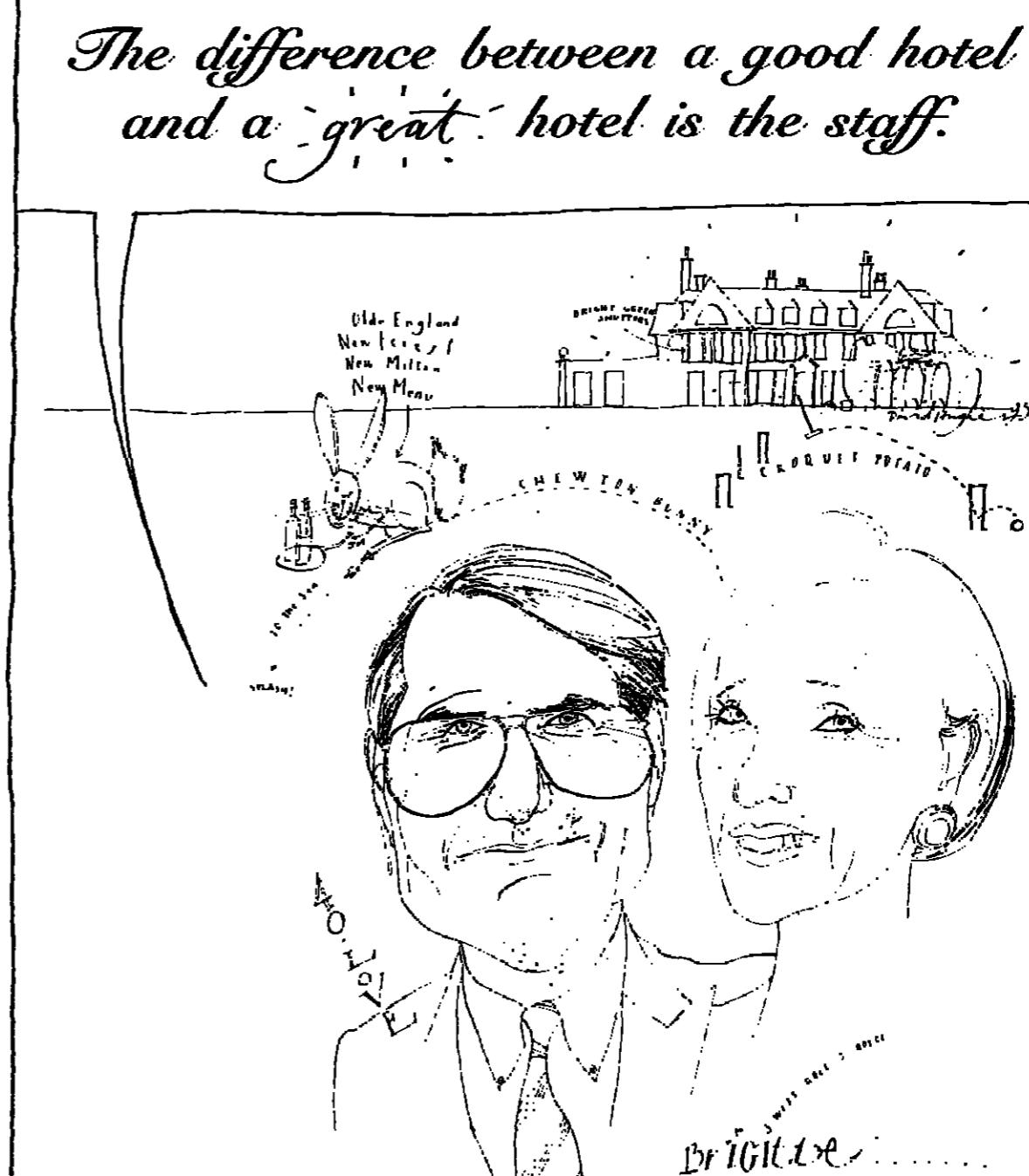
the high numbers of victims, he added "there is no way that the number is being exaggerated... what I saw there was a scene of war".

Mr Mauricio Correa, justice minister, yesterday rejected federal intervention in the area but admitted fears of further bloodshed between the miners and Indians.

Under the 1988 Constitution Brazil guaranteed the protection of its estimated 250,000 remaining indigenous people through demarcation of reserves. Two years ago a reserve the size of Portugal was created for the 10,000 surviving Yanomami and 25,000 miners expelled from the area. But the reserve lies on one of the world's richest mineral deposits and local politicians, business and military are lobbying to overturn the decree.

The only word for this is genocide," said a shocked Mr Aristides Junqueira, attorney general, after visiting the bone-littered site of the massacre. Discarding doubts over

the difference between a good hotel and a great hotel is the staff.



Chewton Glen, American Express Cardmembers welcomed since 1970.

Martin Skan, owner. Cardmember since 1978.

That'll do nicely.

AMERICAN EXPRESS

NEWS: INTERNATIONAL

S Korea bargains hard to take the fast train

John Burton in Seoul reports that GEC Alsthom is leading the field in the keystone Asian market

THE South Koreans proved they can drive a hard bargain when they selected the Train à Grande Vitesse (TGV) as the preferred choice for the country's new high-speed train.

GEC Alsthom, the manufacturer of the TGV, was forced to cut its initial bid by 35 per cent to \$2.4bn in order to defeat Siemens, with its newer and more technologically advanced Inter-city Express, and Mitsubishi's Shinkansen for the prestigious contract.

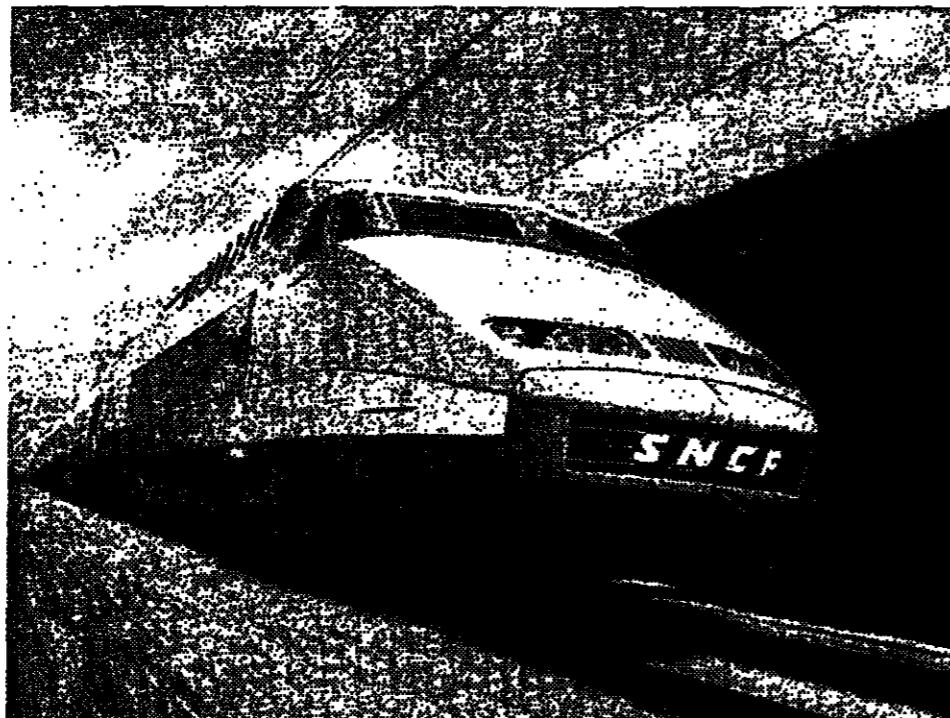
Seoul knew it was in a strong position in demanding significant concessions from the competing bidders.

The high-speed rail system, which will go into full operation in 2002 along the 420km route from Seoul to Pusan and cut travel time to 100 minutes from about four hours, is the first such network on the Asian mainland.

Consequently, the company that won the contract would improve its chances of gaining more business in Asia and elsewhere.

"The Korean order is important because it will influence the selection of contractors for the proposed high-speed train projects in Taiwan and Canada," said Mr Ambroise Cariou, director of GEC-Alsthom's Seoul office.

In the longer term, China may also decide to build a high-speed rail network, while South Korea is likely to extend its system to North Korea and possibly China and Russia if Korean unification becomes reality.



TGV made by GEC Alsthom; forced to cut its initial price by 35 per cent to beat off Siemens' bid

It was the promise of more orders accruing from the South Korean one that goaded France to launch an aggressive diplomatic campaign to support GEC Alsthom's bid.

Several French officials, including Mrs Edith Cresson, the former prime minister, and Mr Alain Juppé, the foreign minister, came to Seoul to lobby, and President François Mitterrand is scheduled to

arrive in South Korea next month.

When former South Korean President Roh Tae-woo visited France in 1991, a special trip on the TGV was arranged for him. The time and energy that the French devoted to winning the contract impressed the South Koreans.

But Seoul will continue to put pressure on GEC Alsthom for more concessions as the company enters final contract negotiations with the Ministry of Transportation.

Officially, GEC Alsthom has only been awarded priority in negotiating the contract, the implicit threat being that the government could switch its order to Siemens if GEC Alsthom fails to meet Korean demands on price and technology transfers. That is unlikely to happen, however, as GEC

Alsthom appears to be accomodating Korean requests.

Half of the TGV contract will be distributed to domestic subcontractors, which will assemble 44 of the trains in South Korea by 2001, while GEC Alsthom will completely build and supply the first two prototype units by 1997.

Hyundai Precision and Industry, Daewoo Heavy Industries and Hanjin Heavy Industries, which make both rail and subway rolling stock, have formed a consortium to act as subcontractors. The contract also includes a signalling system, valued at Won400bn (\$507m). Potential subcontractors include Samsung Electronic, Hyundai Electronic and Goldstar Industrial Systems.

The high-speed rail project has been plagued by cost overruns and political controversy, which delayed the selection of a contractor for the trains although construction on the first track segment began last year.

The government recently almost doubled the projected cost of the rail project to Won10,700bn from the 1989 estimate of Won5,840bn because of increases in wages, material and additional construction work.

It also extended the deadline for construction work, which will total Won6,700bn, by three years to 2001. Construction planning is being conducted by Bechtel International of the US and Korea Power Engineering.

The initial segment between Chonan and Taejon in central

Korea is being built by 12 Korean companies, including Hallyu Construction, Isung Construction and Hyundai Engineering and Construction, and will be completed by 1997. The rail line will be extended to Seoul in 1999 and Pusan in 2001.

As the costs of the project increased, the government demanded that the train suppliers substantially reduce their bid offers.

GEC Alsthom cut its bid from the initial \$3.7bn made in May 1992 to \$2.4bn last month. The reduction mainly reflected changes in the exchange rate between the French franc and the US dollar.

Seoul will put pressure on GEC Alsthom for more concessions as the company enters final contract negotiations

during this period, according to Mr Cariou. But it also had to trim \$200m this summer as it engaged in a last-minute bidding war with Siemens.

The tougher financial requirements forced Mitsubishi of Japan, which was offering the Shinkansen, to drop out of the competition.

The project was criticised during last year's presidential election, when the opposition

accused the government of President Roh Tae-woo of using the rail programme to reward business supporters with contracts.

Mr Kim Young-sam, then the presidential candidate of the ruling party, persuaded the government to delay selection of the train contractor until his administration took office to reduce suspicions that bribery and kickbacks might be involved.

The new president, who initially appeared cool to the rail project, is now eagerly promoting it as a means to stimulate the sluggish economy.

The government predicts the project could boost economic growth by Won15,300bn and create almost 900,000 jobs.

Few doubt that South Korea needs a high-speed rail system to relieve traffic congestion, particularly between Seoul and Pusan, the most heavily travelled route in the country.

The south-eastern city of Pusan is the country's biggest port and second largest urban area.

If the new train system carries 500,000 passengers a day, it would remove 33,000 cars and 3,000 buses from the Seoul-Pusan motorway, which now carries double the traffic levels of its planned capacity of 48,000 vehicles.

It could also reduce population pressure in Seoul by encouraging people to move to Chonan and Taejon, which will be within half an hour's commuting distance of the capital.

Gunman kills 12 in S African factory

A MAN with an AK-47 assault rifle opened fire at a factory outside Johannesburg yesterday killing 12 people and wounding 21 as they planned a funeral, police and witnesses said, AP reports from Germiston, South Africa.

The victims were from the Tsomo Burial Society, which represents people of the Tsomo district of the Transkei black homeland, Mr Welcome Mtswazi, a close witness, said. The society arranges the transport back to Tsomo of Tsomo residents who have died in the Germiston area.

In a separate incident, three blacks were killed in a clash between rival groups near the Phola Park squatter camp south-east of Johannesburg, police said.

Saudi council established

Saudi Arabia's King Fahd has appointed 60 citizens to a consultative council, which has no real power but offers an unprecedented forum for public debate in the oil-rich kingdom, AP reports from Riyadh.

The council, known as the Majlis al-Shura, is seen as an important step toward broadening the government's base by giving the country's 12m people a formal role in the political process for the first time. But King Fahd's royal decree, read over state television late Friday, made clear the king was not diminishing his absolute powers.

Brazilian steel group auctioned

Cosipa, the Brazilian steel company, has been sold for \$38m (\$22m), twice the minimum asking price, at a privatisation auction, Bill Hinckberger writes from São Paulo.

Brazil's last state-owned steel company, Aciminas, is to go on the block on Wednesday.

The winning bid was made by a consortium dominated by downstream users of Cosipa steel, led by Brastubo.

Iranian import rules reversed

Mr Mohammed Adeli, Iran's central bank chief, has reversed two pieces of recent legislation in order to ease imports, Parichehre Mostashar reports from Tehran. The move comes as Iran faces a credit repayment backlog and despite a continuing shortage of foreign currency and growing dependence on imported goods.

Chinese wonder what will follow leader's demise Is there life after Deng?

By Tony Walker in Beijing

CHINA'S ailing paramount leader, Mr Deng Xiaoping, celebrated his 88th birthday yesterday - out of sight but not out of mind for millions of Chinese who fear his departure from the scene may usher in instability.

While few newspapers referred to his birthday, most continued serialising a lengthy book about his early life by his daughter, entitled *My Father, Deng Xiaoping*. Publishing houses are also churning out millions of copies of earnest works about his contribution to the country, including a mammoth tome detailing his thoughts on "building socialism with Chinese characteristics".

People's Daily reported that no fewer than 56 books about Mr Deng's life and times have been published or are in the works. As the end draws near

for China's supreme leader, his associates are ensuring the historical record is complete.

Chinese newspapers gave front-page prominence to the exploits of Mr Jiang Zemin, the Communist party boss, who has himself in recent months commanded enormous media space, as if party propagandists have heightened preparations for a transition from one generation of leaders to the next.

Mr Deng's advancing years, the continuing absence of Mr Li Peng, the prime minister, from active duty with a heart condition, and doubts about the ability of a collective leadership to impose discipline on the party and the country in the post-Deng era are adding to nervousness about the future.

Among indications of concern about life after Deng is the fact that rumours about his deteriorating health and even death, regularly sweep larger Chinese cities, where specula-

tion about the future is intense among the urban elite. Beijing was awash with reports over the weekend that China's supreme leader had died.

Mr Deng was last seen in public in January in Shanghai. He has made few appearances in recent years and on each occasion had been frail.

Chinese officials and members of his family continue to insist that China's patriarch is in good health and spirits; however, but Mr Deng, a keen swimmer, did not take his customary trip this summer to Beidaihe, a beach resort on the coast east of Beijing.

Worries about his deteriorating health, and uncertainty about the leadership chosen to succeed him, coincide with an uncertain phase in the country's economic reforms. Efforts to bring the runaway economy under control are exposing many problems, including corruption among officials.

Calls to delay Togo poll brushed aside

THE president of Togo's electoral commission told foreign observers yesterday that presidential elections had to go ahead on Wednesday, Reuter reports from Lomé.

The date of August 25 was "unalterable", Mr Gaha Siphon Koue told election observers.

Incumbent President Gnassingbe Eyadema said earlier, at an election rally in the south of Togo, that he had no intention of changing the election date.

The four opposition nominees on the electoral commission have suspended their participation, but the four nominated by President Eyadema's party and the president still form a working majority. Mr Koue's remarks were an apparent climbdown from the committee's request on Saturday to have the vote postponed by four days.

The opposition members of the committee withdrew after two main opposition candidates stopped campaigning, saying they wanted the vote put off to give time for electoral lists to be revised and new voting cards issued.

Sharp drop in growth for Mexican GDP

By Damian Fraser in Mexico City

MEXICO's gross domestic product grew by just 0.3 per cent in the second quarter, the smallest such increase since President Carlos Salinas took office in December 1988.

The growth was much slower than expected, and well below the first quarter increase of 2.4 per cent. The poor performance makes it almost certain that economic growth for the year will fall significantly short of the government's target of 2.7 per cent.

"The situation is much more acute than we expected," says Mr Rogelio Ramirez de la O, head of the economic consultancy Ecanal.

"This could lead to a whole reassessment of economic policy, with an increase in government spending likely."

The government's budget surplus, high real interest rates of around 8 per cent, and continued real appreciation of the exchange rate helped to squeeze domestic demand and industry in the second quarter.

The austere economic policy has been

attacked by many in the private and labour sector, and some members of Mexico's governing party are nervous that it might hurt their chances in next year's presidential election.

For the first half, overall growth was 1.3 per cent. The industrial sector gained 1.2 per cent, thanks mainly to a 5.2 per cent increase in construction. Manufacturing grew by just 0.3 per cent. The agricultural sector climbed by 1.5 per cent.

The low growth helped improve trade balance in the first half of the year to \$6.9bn, 5.9 per cent less than the first half last year.

Exports climbed to \$24.8bn, 11.9 per cent more than the first half last year, while imports reached \$31.7bn, an increase of 7.4 per cent.

The deficit in June was \$1.185bn, 17 per cent less than the same month last year. While it came at a cost of low economic growth, the steady reduction in the trade deficit has eased pressure on the Mexican peso, which is well within its permitted band of flotation against the US dollar.

US follows the EC towards discrimination

MR MICKEY KANTOR, US trade representative, has hailed the controversial side-agreements to the North American Free Trade Agreement, announced earlier this month as "historic". He was right to do so. The revised agreement covers economies that contain 370m people and generate output worth \$6,500bn (£4,360bn). Its inclusion of workers' "rights" and the environment marks an important precedent. As significantly, US acceptance marks a further jump towards discriminatory trade policies.

The US is a latecomer to use of discrimination as a positive tool in trade policy. The latest Gatt report on EC trade policy* shows who has been the leader.

EC discrimination starts with community preference, the central element in its trade policy. As the chart shows, between 1981 and 1991 the 12 current members of the EC increased their exports to one another from 43 per cent of total exports to 62 per cent. In the 1980s, the divergence between the increase in trade within the EC and that with the rest of the world

became particularly marked. Meanwhile, the share of intra-EC trade in world exports rose from 15 per cent in 1981 to 24 per cent in 1991. Over the same period, the share of EC exports to third markets in world exports fell from 20 to 15 per cent.

Gatt's first article calls for non-discriminatory treatment, with all members supposed to benefit from "most-favoured nation" (MFN) tariffs. In fact, the EC offers strict MFN treatment only to the US, Japan, Canada, Australia and New Zealand. The economic weight of these five countries and limits on the coverage of EC preferential schemes ensure that 60 per cent of EC external imports do receive MFN tariff treatment. Nevertheless, EC trade policy is riddled with preferences.

In 1991, for example, preferentially treated imports from members of the European Free Trade Association accounted for 22.4 per cent of EC external imports; from Mediterranean countries, they accounted for 7.1 per cent of its imports; from Lomé member countries, they accounted for 3.3 per cent; and from other developing coun-

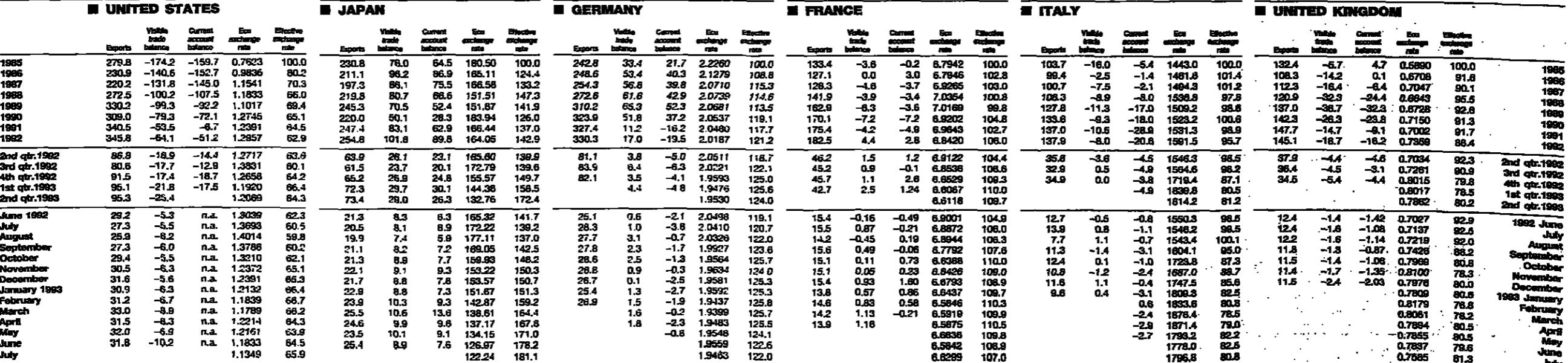
Judged by their trade and economic performance, EC members are too often failing in one another's high-cost washing, while failing to sustain their global competitiveness. The same may also happen to the US. Countries that would rather trade preferentially than meet global competition may compound their economic faults thereby, rather than remedy them.

Mr Kantor sees no such dilemma. He claims of NAFTA that "the growth that will come from creating such a large market enhances our ability to compete with Japan and the European Community". This ignores the possibility that participation in a protected North American market will reduce, not enhance, US ability to compete globally. Mr Kantor might do better to recall the fundamental insight of Gatt's founders: the largest of all possible markets is the world market.

Martin Wolf

*Trade Policy Review Mechanism: European Communities, report by the Gatt Secretariat, April 1993, C/RM/3/364.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS



THE WEEK AHEAD

ECONOMICS

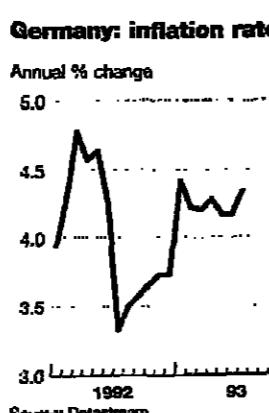
Waiting for a Bundesbank initiative

ATTENTION will focus on Germany this week, with the Bundesbank's policy making central council meeting for the first time after the summer break on Thursday and preliminary cost of living data expected in the days ahead.

Hopes of an early cut in the Bundesbank's 6.75 per cent discount rate were fuelled late last week after the bank published remarks by Mr Hans Tietmeyer, its vice president and president-designate, that a big appreciation of the D-Mark within Europe was "undesirable" because of the need to preserve exporters' competitiveness. However, price developments in Germany will be of vital importance in persuading the council members whether or not to lower official interest rates.

The Bundesbank policy makers and financial markets should be able to judge on the strength of the inflation performance in states such as Hesse, North Rhine-Westphalia, Bavaria and Baden Wurttemberg, which are expected to publish their August cost of living figures early this week. The preliminary cost of living data for western Germany may be published near the end of the month.

Forecasters polled by MMS International, a financial information company, expect the cost of living in Germany will be in a range from unchanged to 0.2 per cent higher in August compared with July.



However, the year-on-year rate is expected to show little change from July's comparatively high 4.3 per cent. The estimates reported by MMS range from 4.1 per cent to 4.3 per cent.

The week should also produce further insights into government policy in Japan and France.

Today, the new Japanese prime minister will be spelling out his government's policies while the French cabinet will meet in the aftermath of this month's upheaval in the European exchange rate mechanism. European and trade ministers are expected to top the agenda in Franco-German talks in Bonn on Thursday.

The main economic statistics and events of the week follow. The figures in brackets are the median of economists' fore-

casts from MMS International. Today: Japan, prime minister Morihiro Hosokawa gives policy speech; France, prime minister Edouard Balladur meets cabinet following summer recess; July consumer price index; Canada, June retail sales (seasonally adjusted, up 0.1 per cent on month).

Tomorrow: Japan, June coincident index, leading diffusion index; economic ministers meet in Tokyo; US auto sales for August 11 to 20 (6.3m); truck sales August 11 - 20. France, prime minister Balladur holds news conference in Paris; New Zealand, July trade surplus.

Wednesday: US, July durable goods orders (down 0.9 per cent), shipments, existing home sales; Australia, July motor vehicle registrations (down 4 per cent on year). Germany, tenders close for four year Treasury note auction. UK, new construction orders in June.

Thursday: Germany, Bundesbank council meets after the summer break in Frankfurt. Chancellor Helmut Kohl meets French President François Mitterrand in Bonn to discuss EC matters and GATT and also meets prime minister Balladur. Sweden, Riksbank (central bank) council meets. US, initial claims week ended August 21 (330,000); state benefits week to August 14; money supply week to August 16 (M2 up \$2.9bn).

UK, Advance annual estimates of 1992 national accounts; June engineering sales and orders at current and constant prices; June energy trends; July new vehicle registrations.

Friday: Japan, Tokyo August consumer prices (up 1.8 per cent on year, ex perishables up 1.2 per cent); national July CPI (up 1.8 per cent on year, ex perishables up 1.3 per cent); July unemployment; July retail sales (down 3.9 per cent on year); US, August Michigan sentiment index; July export and import price indices; July bank credit. UK, CBI monthly industrial trends and economic forecast.

During the week: Germany, regional cost of living figures for August (up 0.1 per cent on month); western German August preliminary cost of living (up 0.1 per cent on month, 4.2 per cent on year); July import prices.

Italy, June wholesale prices (up 5.1 per cent on year); June producer prices (up annual 4 per cent); July M2 (up annual 5.6 per cent); July bank lending; August consumer prices (up 4.6 per cent on year); June EC trade balance (\$1.1 trillion); July balance of payments (\$3.3 trillion); July foreign reserves (\$7.5 trillion).

France, July unemployment rate (11.7 per cent).

Belgium, August consumer prices (up 2.6 per cent on year).

Peter Norman

RESULTS DUE

THE national newsagent and retailer WH Smith, is expected on Wednesday to report pre-tax profits for the year ended May 31 down slightly from £113m a year earlier.

Profits will be better, or at least static, in all divisions except the Do It All DIY joint venture with Boots. The losses there are likely to rise to about £2m from £2.1m a year earlier, reflecting sharp price competition in the sector and the venture's problems. Smith's might lift the final dividend from the previous year's 9.1p but the market is not taking the increase for granted.

Interim profits at Guardian Royal Exchange, to be announced on Thursday,

should be in line with the three composites already announced. Some £65m is expected, against losses of £38m last time, indicating the recovery of UK underwriting.

A positive statement from Mr Bernard Taylor, chairman, about how things are in the US since the overstocking problem and the temporary closure of two plants for FDA inspections would go down well.

Rentokil, the environmental and property services company whose hostile £75.7m bid for Securicor, the security and cleaning group, was recommended in July, reports

Analysts are unwilling to estimate how much of the shortfall will occur in the first half.

Between £16m and £18m has been tentatively pencilled in for the time, against £14.1m last time round.

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The Telegraph is expected to report second quarter pre-tax profits on Wednesday of about £13m. The first quarter's £19.1m, double the year earlier period, was swollen by £6.5m from the sale in January of its 13 per cent stake in the limited voting stock of Trinity International Holdings.

interim results on Thursday. Profits of between £83m and £84m pre-tax are expected, though last time's £51.5m will be restated for FRS 3 and the group, where 60 per cent of profits come from outside the UK, is also moving to average, rather than period-end, exchange rate calculations. The dividend could rise from 6.6p to 7.8p.

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However, under FRS 3, investment gains will now be included above the line, resulting in a maximum headline figure of £155m.

Medeva, the fast growing UK drugs company which had its stock market value slashed from £589m to £285m in July following a warning that full-year profits would be some £10m less than expected after overstocking in the US, unveils its interim results tomorrow.

CONFERENCES & EXHIBITIONS

SEPTEMBER 8
Implementing The Full Competency Approach
Practical workshops, case studies and speakers from major corporations demonstrating how to apply competencies to achieve business success. Also choice of work-shops getting the process started, development strategy, reward strategy.
Contact: Conference Manager, Human Resource Partnership Tel: 071 409 0900. Fax: 071 409 4285

SEPTEMBER 8
Raising and Structuring Finance for Property

Transactions and Investment
A one-day practical briefing on what funds can be raised, for what purposes, on what terms and from whom. The conference will cover bank lending and other sources of finance, joint ventures, lease financing, property swap, property loan portfolios and new approaches to structuring funding.
Contact: Henry Stewart Conference Studies, Tel: 071 935 2382

SEPTEMBER 10-21
Quantitative Finance

A one-day seminar aimed at financial analysts, providing an introduction to statistical modelling of financial markets. Subjects include forecasting methods, such as chaotic non-linear dynamics, modelling and neural networks, continuous time econometrics, investment performance and cash security pricing.
Information: Tel: 01233 332722 Fax: 01233 301122
CAMBRIDGE UNIVERSITY

SEPTEMBER 21
So You Want to Become a Consultant?

A one-day seminar geared towards setting up and marketing a consultancy operation and determining whether you have what it takes to be successful.
Requires: Director Conference: Tel: 071 730 0722

SEPTEMBER 22
VAT for Accountants in Industry and Commerce

Scandic Union Hotel, Victoria
VAT can damage your finance - find out how to avoid this happening from an eminent expert in the field, A St John Price.
Contact: Euan Morris, CIMA Member Services Tel: 071 917 2244 Fax: 071 591 6991

SEPTEMBER 23
Employee Ownership in Privatisation

Government is committed to encouraging employee share ownership in the privatisation of state and municipal enterprises. This event presents the arguments for employee ownership through case studies/role models, and gives practical guidance setting up employee ownership on privatisation.
Contact: Municipal Journal Ltd, Tel: 071 973 6400 Fax: 071 232 8082

SEPTEMBER 23
London

SEPTEMBER 23
Information Technology for City of London Derivatives

The conference will look at mobile communications, software and technologies together with the challenge of developing a mass market personal communications system.
Enquiries: Financial Times Tel: 071 814 9770 Fax: 071 873 3973/3969

SEPTEMBER 23-26
The Guardian Education & Jobs Fair

The UK's most definitive careers and education show including a comprehensive seminars programme. Over 140 universities and higher education colleges will be exhibiting and providing a wide range of courses at all levels.
Enquiries: Farnie Foster - Centre Exhibitions Tel: 071 809 4141

SEPTEMBER 27
Financial Reporting in the UK

The third FT meeting on the ASB's proposals for changing accounting standards in the UK. The conference will review the changes and their impact on reported company profits and balance sheets.
Enquiries: Financial Times Tel: 071 814 9770 Fax: 071 473 3973/3969

SEPTEMBER 27
Performance Measurement and Continuous Improvement

Le Meridien Hotel, Piccadilly
The principles and practice of performance measurement and benchmarking will be examined here, giving you the tools to get up to speed with these latest techniques.
Contact: Euan Morris, CIMA Member Services Tel: 071 917 2244 Fax: 071 591 6991

SEPTEMBER 22
VAT for Accountants in

Industry and Commerce
Scandic Union Hotel, Victoria
VAT can damage your finance - find out how to avoid this happening from an eminent expert in the field, A St John Price.
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SEPTEMBER 23
London

SEPTEMBER 29 & 30
World Mobile Communications

The conference will look at mobile communications, software and technologies together with the challenge of developing a mass market personal communications system.
Enquiries: Financial Times Tel: 071 814 9770 Fax: 071 873 3973/3969

SEPTEMBER 29 & 30
Business Performance Measurement: Identifying and managing the drivers of future profitability

A major two-day international management conference on how and why organisations are broadening their performance measurement systems to include drivers of future value such as quality, customer service and human capital.
Contact: Business Intelligence Tel: 011 544 1830 Fax: 011 544 9020

SEPTEMBER 29 & 30
London

SEPTEMBER 4-5 & 6-7
Total Quality Management

The Right Way to Manage®
William E Conway
Bill Conway, the first Western CEO to implement the Deming philosophy in the West, will present his Right Way To Manage Seminar. People of all levels can learn from Bill's knowledge and leadership expertise. Mike Gillham & Associates Ltd Tel: 020 8509 0722 Fax: (081) 8509/72 BIRMINGHAM

SEPTEMBER 27
London

SEPTEMBER 27-30
FIRE '93

The largest conference and exhibition for the home fire protection profession. The Scottish Exhibitions & Conference Centre, Glasgow.
For free exhibition admission tickets contact Ian Malcolm, FMU International Publications Ltd, Tel: 0151 768 4111 Fax: (0151) 761 0947 GLASGOW

SEPTEMBER 27
London

SEPTEMBER 27-OCTOBER 1
Managing for Continuous Improvement

First of three sessions to create internal experts for giving the concepts, tools and techniques needed to transform traditional organisations into high performance organisations.
Contact: Tonbridge Associates Ltd, Tel: (0895) 826323 Fax: (0993) 827333

SEPTEMBER 27
London

OCTOBER 14
World of London Derivatives

To be opened by Dr Henry Kaufman this City forum conference covers the markets, their regulation, maximising their benefits and controlling the risks. Central Banking and The Centre for the Study of Financial Innovation, Swiss Bank Corp, Arthur Andersen and Friends sponsor.
Contact: Marc Lee, City Forum Ltd Tel: 020 8466 7444 Fax: 020 8466 7403

OCTOBER 14-15
London

OCTOBER 18 & 19
International Packaging and the Environment

This conference will look at legislation and the opportunities and problems facing the packaging industry and its customers. Co-operation in the packaging chain, recycling or incineration, and opportunities for new uses of resources will be examined.
Enquiries: Financial Times Tel: 071 814 9770 Fax: 071 473 3973/3969

OCTOBER 18-20
London

OCTOBER 20
The Professional as Manager

A three-day course for professionals who have become responsible for the overall management of an independent practice self-contained business unit or large business. Topics covered include business planning, team development, project management, and monitoring costs and quality.
Further information: Tel: 011 337 7722 Fax: (0231) 301122 CAMBRIDGE UNIVERSITY

OCTOBER 20
London

OCTOBER 21-25
FINLAND

OCTOBER 21-25
EXPO DETERGO '93

International exhibition of equipment, services, products and accessories for laundry, ironing and cleaning of textiles. Reserved for trade only. For further information: Tel: 09 31 20145 51000 Tel: (09) 31 49971 779 or in the UK OTSA Ltd, Tel: 071 486 1951

OCTOBER 21-25
MILAN

OCTOBER 21-25
INTERNATIONAL MULTIMEDIA MARKET

For trade only. Reserved for trade only. Further information: Tel: 031 300 0000 Fax: (031) 300 0000 Tel: 031 300 0000 Fax: (031) 300 0000 Tel: 031 300

Language lessons

Despite a need for multi-lingual staff, training budgets have become tight, writes Lucy Kellaway

Three years ago many British managers were concerned about their inability to speak foreign languages. As 1992 loomed, they looked anxiously across the channel at their multi-lingual counterparts and a hasty flurry of training began.

The single market is barely a year old, but companies already seem to be wondering whether it is necessary to pay for costly language lessons after all.

At the Languages Lead Body, an organisation for the promotion of language training, the number of enquiries from British companies has tailed off from the peak levels of two years ago.

According to spokesman Louis Greenstock, companies are being cheapskate in their approach to training: some have even abandoned in-house lessons, instead sending people on local authority evening courses. Others have invested in a few self-study packs and told staff to get on with it.

Lingurama, a large private-sector language training business is feeling the chill: earlier this month it reported a loss of £40,000 for the first half of this year, against a profit of £630,000 for the first half of 1992.

It seems recession-hit clients in the UK and on the continent are reluctant to spend any more than strictly necessary on training.

The same message emerges from a recent survey by employment agency Gordon Yates. This shows that companies are having second thoughts about whether their secretaries need a foreign language.

More than a third of the 500 London employers surveyed say languages play no role whatsoever in their choice of staff - a year earlier only a fifth were adamant that languages did not matter.

"From the survey we sensed that people were getting fed up with Europe," says Richard Grace, managing director at Gordon Yates. "Companies have had a desperate time in the last year, and all forward-thinking like language training has gone out of the window."

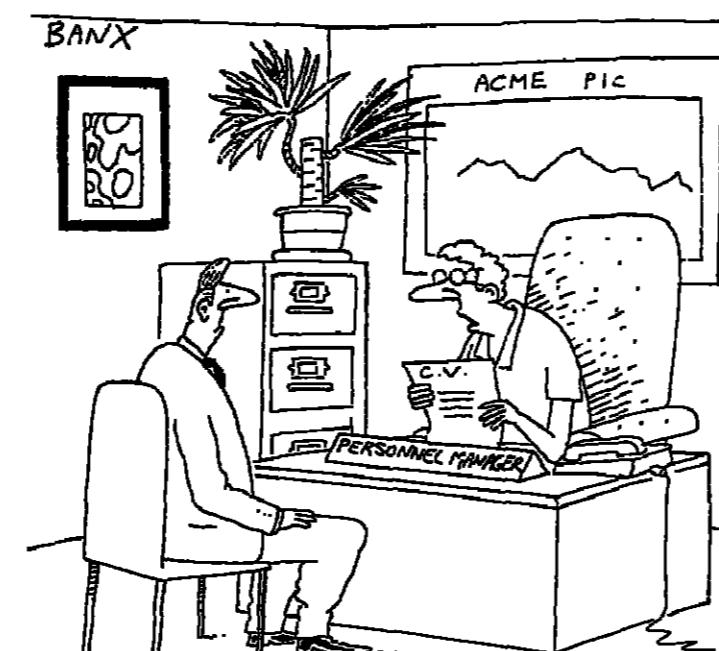
The dwindling interest is alarming, given that the necessity for speaking languages seems to be increasing.

A survey of the language needs of British business by the Institute of Manpower Studies in 1991 revealed a serious shortage of language skills, which it forecast would get worse.

All the companies in the survey identified some unmet language needs, and most said that they expected foreign languages to become more important to them in the future. Less than a quarter, however, intended to increase their training in the next five years.

Companies appear to be becoming more selective when it comes to staff language training. A few years ago, many big organisations offered language training to any willing member of staff as a self-development perk.

Geoff Monaghan, general manager of Lingurama UK says: "During the boom years people got very excited and started a lot of language training initiatives." Companies were also over-expectant about



"I'M AFRAID A SMATTERING OF RESTAURANT ESPERANTO ISN'T GOING TO BE ENOUGH IF YOU WANT TO WORK HERE."

from existing staff numbers in European gas markets where few locals speak English.

For its German operation, British Gas needed 12 fluent German speakers. After trawling its staff, it could find only three suitable candidates. Others have been sent on intensive tailor-made training. Now, says Chris Le Fevre, a regional controller of Global Gas, "at least one of the people speaks 'better German than the Germans' - it does impress".

Each person in the 60-strong

skills. Lingurama has been retained by several large companies to run detailed programmes.

"Sometimes you get people who have done a degree in French or Spanish, but ask them to hold a telephone call to arrange a meeting and they are lost," says Monaghan.

The first lesson is not to take someone's CV details too seriously: even if they claim to speak business French they may not be able to advance much further than "Bonjour, comment allez-vous?"

Manpower, the employment agency, is capitalising on companies' need for precision.

It is spending more than £1m on an appraisal and training project that starts this month. Its temps who speak languages will be rigorously tested on vocabulary, grammar and comprehension, to ensure they can meet company requirements.

The Manpower project is bold as it assumes that British companies' apathy towards languages will be short-lived, in spite of its own market research suggesting little demand for the new service.

"People didn't see a need for multilingual skills," says Julian Bennett, the company's chairman.

Evidently she thinks she knows what companies want better than they do themselves. The need to speak languages is not a fashion thing. The single market is going to bring up these needs," she says.

It is only alarming that companies at the moment are too shortsighted to agree with her.

"Companies have had a desperate time in the last year, and all forward-thinking like language training has gone out of the window"

what could be achieved, thinking staff could be fluent after six months of weekly classes.

Companies are now more realistic about the difficulties and expense involved in learning a language.

Recognising that achieving fluency can cost up to £10,000 and require great effort they are spending more carefully, training only those staff who need languages for their work, and exploiting employees' existing skills.

British Gas has been doing just this at its Global Gas division, which buys into overseas gas markets. The company has started to log its staff abilities including their language skills. The process is enabling the company to fill posts

department in London is engaged in intensive study of a language, having lessons in office time and studying at home. Their progress is being minutely examined and is going towards an overall performance appraisal.

The notion of language being important is coming as something of a shock in this mature British utility.

"Lots of people were interested in Global Gas, but when we said they had to learn a language, they were shocked. They hadn't thought of that dimension," says Le Fevre.

In adopting a more selective approach to languages, companies are recognising the need to be more precise about employees' existing

skills. Lingurama has been retained by several large companies to run detailed programmes.

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Searching for a healthy salary structure

Trust hospitals are now trying to put paid to collective bargaining, says Lisa Wood

some new local terms of employment CMHT, for example, has negotiated a number of new agreements on non-pay issues, such as common terms of compensation leave.

Trusts give a variety of reasons for not yet having established local pay structures, not least that such changes take a low priority at a time when most of them are struggling to balance budgets and reduce hospital waiting lists.

Sugden cites other substantial

reasons - cost and complexity. Some smaller trusts, such as ambulance trusts, have made more progress than big teaching hospitals. For many large teaching hospitals employing a wide range of staff, adjustments in salaries relative to each other are highly sensitive. Adjustments could also have a substantial knock-on effect on the pay bill at a time when the government has put a 1.5 per cent ceiling on public sector rises.

CMHT is trying to get away from the present system of collective bargaining at national level by 40 different unions and staff organisations on the Whitley councils - the traditional negotiating forums in the NHS.

All have different salary

and the lowest.

Sugden is coy about whether some groups may win out financially, and others lose, in the new evaluation. But, the balance is critical if the pay bill is not to explode. In any re-grading some salaries are likely to go up immediately, but those which are to be reduced have to be brought down over a period of time.

The revolutionary aspect for Sugden is that as and when new job categories are created the formula can be used to set new pay levels. At present, for example the hospital is looking at whether it is possible to introduce multi-skilled teams of professionals. If this happened, the skills a team member may have to acquire would have to be costing.

Sugden says: "At the moment we are working in an environment where there are clear professional demarcation lines. But in the future we may be moving towards describing jobs in terms of the jobs people do, not their professional grouping.

"But, part of the inertia at present in the NHS is a recognition of the sensitivity of making changes.

"But we now have a tool that enables us to say that if we change this or that activity this is the price we will have to pay."

REPUBLIC OF MOZAMBIQUE

Restructuring of State Owned Enterprises Tenders for the Sale of Enterprise's Participations (Pre-Qualification) August 93

Metal Working

COMETAL, E.E., Empresa de Construções e Montagens Metálicas - Machava (Maputo)
(heavy metal-works, railway wagons, tanks, towers, etc. 2,240 tons of 174 wagons/year, sales in 1992, USD 1.33 million)
Pre-Qualification: Aug - Sep 93
Bidding: Oct - Dec 93

Beverages

FÁBRICA DE CERVEJA 2M - Maputo
(production and trade of two marks of national beer, factory recently rehabilitated, sales in 1992, USD 9.5 million USD)
Pre-Qualification: Oct - Nov 93
Bidding: Dec - Feb 94

FÁBRICA DE CERVEJA DA BEIRA - Beira
(production of national beer, sales in 1992, USD 3.7 million)
Pre-Qualification: Oct - Nov 93
Bidding: Dec - Feb 94

Flour and Pasta

COMPANHIA INDUSTRIAL DA MATOLA - Matola (Maputo)
(milling of wheat and corn flour, production of pasta, animal feed, candies and chocolates, two factories, sales in 1992, USD 5.5 million)
Pre-Qualification: Oct - Nov 93
Bidding: Dec - Feb 94

Road Terminal

FRIGO, Entrepôsto Frigorífico da Matola - Matola (Maputo)
(refriger. chambers for veg, fish, 50x575 m²)
Pre-Qualification: Sep - Oct 93
Bidding: Nov - Jan 94

Trade of Building Materials

DIMAC, Distribuidora de Materiais de Construção - Maputo
(sales of building materials, delegations all over the country, 22 warehouses, sales in 1992, USD 6.5 million)
Pre-Qualification: Aug - Sep 93
Bidding: Oct - Dec 94



General Information:

1. The Government of Mozambique intends to sell participation on mentioned State Owned Enterprises by means of a tender, after pre-qualification, according to the following manners fixed or combined:
 - a) bids for buying shares;
 - b) bids for joint ventures with private partners;
 - c) bids for buying assets separately.
2. Prospective bidders must show, in writing, their interest in order to be pre-qualified, giving all information relevant to judging the management and financial capacity of the bidder, and the intentions concerning this privatization.
3. Interested parties may obtain, free of charge, a resume of the bidding conditions and brief company profile.
4. The investors who have demonstrated an interest previous to the pre-qualification period will be invited by letter to present a pre-qualification proposal.
5. Interests in pre-qualification should be sent to UTRE, Av. Eduardo Mondlane, nº 2749/90, Maputo, Mozambique.
6. The Executive Privatization Committee (ECP) will decide on pre-qualification within thirty days of the closing date, and the pre-qualified investors will be informed of the subsequent actions in the process.
7. After pre-qualification, more detailed information will be available for each enterprise (Sales Memorandum), available for a fee, to the pre-qualified investors.
8. To participate in a bid process, the pre-qualified investors must present to the UTRE proposals in accordance with the Terms of Reference to be included in the Sales Memorandum.
9. To decide among the bids, the ECP, appointed for each enterprise will take into consideration factors including the bid price, the business plan submitted, employment and pledges to invest.
10. Other things being equal, preference will be given first to nationals and then to nationals associated with foreigners.

Contact:
UTRE (Enterprise Restructuring Technical Unit/Ministry of Finance
Av. Eduardo Mondlane, nº 2749/90, Maputo, Mozambique
P.O. Box 272
Tel 258-1-320013, Fax 258-1-421541

Water

HIDROMOC, E.E. - Maputo
(project, supply and erection of water supply systems, delegations in the North, Centre and South of the country, sales in 1992, USD 1.26 million)
Pre-Qualification: Sept - Oct 93
Bidding: Nov - Jan 94

Civil Construction

CETA, E.E. - Maputo
(civil works of large engineering projects, regional directions in the Provinces of Maputo, Sofala, Tete and Zambezia, sales in 1991, USD 5 million)

Pre-Qualification: Jan - Mar 94
Bidding: Apr - Jun 94

Cement

CIMENTOS DE MOÇAMBIQUE, E.E. - Maputo
(production of cement, three factories, Matola, Dondo and Nacalo, total installed capacity 990,000 tons/year, sales in 1991, USD 8.4 million)
Pre-Qualification: Feb - Apr 94
Bidding: Jun - Sep 94

Clothing

SOVEST, Empresa Estatal de Confecções de Vestuário, E.E. - Maputo
(manufacture of clothing, four factories in Maputo, sales in 1991, USD 1.72 million)

Pre-Qualification: Oct - Nov 93
Bidding: Dec - Feb 94

Engineering and Architecture

PROJECTA, Projectos de Arquitectura - Maputo
(urban, industrial projects, agricultural and tourism development, construction supervision, sales in 1992, USD 405 thousand)
Pre-Qualification: Aug - Sep 93
Bidding: Oct - Dec 93

NOTES:

The indicated times are estimated. For each particular tender, a public advertisement will be made with definitive times.



COMPETING FOR QUALITY

The Immigration and Nationality Department (IND) of the Home Office is conducting a market test of the 24 hours security guard service for its Croydon Estate. The service is currently provided by Home Office employees and the London Custody Service who provide physical protection for 2400 staff and for information (some of which is classified) on the Estate. The service also extends to controlling access to the buildings by members of the public, members of staff, visitors and contractors. Other related work is involved.

The purpose of this advertisement is to bring this market test to the attention of the security industry and to invite those who meet the requirements below to respond, with a view to being evaluated and placed on a tender short list. It is envisaged that a tender invitation including a detailed specification will be issued during September 1993 to those companies short listed and to the current in-house provider. The contract duration will be for an initial period of 3 years with an option to negotiate for a further 2 year period.

When short listing companies to tender, IND will make an assessment based on a company's capacity, competence, appropriate experience and financial stability. The successful tenderer must also be able to comply with the security arrangements required by the Home Office Departmental Security Officer, which include the security clearance of staff. Interested parties should therefore provide the following information with their applications:

- i) The latest 3 years audited accounts for your company. Your turnover should be at least £3 million. Group accounts should be provided if your company is a subsidiary or forms part of a group.
- ii) If any of the Directors or officers of your company have been involved in any company which has been liquidated or has gone into receivership in the last 5 years or is undergoing such proceedings, give full details. If any of the above persons has been declared personally bankrupt or is currently undergoing such proceedings, give full details. Full details of any contract which your company has had terminated within the past 5 years for any reason.
- iii) Names, values and dates of all contracts your company holds, or has held in the last 5 years of comparable size and nature to the service required by IND. IND reserves the right to seek references for these contracts.
- iv) Full details of the systems employed by your company to check on the background and character of persons seeking employment.
- v) Full details of how your company has achieved the effective transition of service provision after the award of a security contract (to include measures taken in respect of continuity of service provision, management of change etc).
- vi) Statement of your company's average annual manpower, staff turnover and number of managerial staff relevant to this requirement for the last 3 years.
- vii) Full details of the proportion of work your company would seek to sub-contract in providing this service.
- viii) How your company manages and ensures quality and delivery of service. Please provide evidence of membership of any professional bodies and any quality awards relevant to the requirement.

Comprehensive replies must be received by 6 September 1993. Late applications may not be accepted. All correspondence should be

ARTS

Architecture/Colin Amery

A brutalist partnership dissolves

They have been described as the most important husband and wife team in the world of modern architecture. The death last week of Alison Smithson brings to an end the long partnership of Alison and Peter Smithson that was so close, personally and professionally, and for a time so influential in the history of recent modern architecture in England. They always acted as one, to such an extent that any of their work was always attributed to "the Smithsons".

Alison Smithson was born in 1923 in Sheffield and married Peter in 1949. They practised together from 1956 onwards, both as builders and polemists. The death of Alison Smithson provides the occasion for a reflection on their mutual achievement and the effect of their work on contemporary British architecture.

They did not build a great deal. They certainly wrote a lot, particularly their regular manifestos that appeared in the magazine *Architectural Design* during the 1950s, '60s and '70s.

They were jointly responsible for three important post-war British buildings. They became famous for their first project - the competition-winning secondary modern school at Hunstanton in Norfolk, which was designed in 1949 and completed in 1954. Looking back today at photographs of this school it is hard to realise what excitement it caused when it was new. Everyone wrote about it at the time and praised it for its rigid symmetry and courtyard planning. It was, of course, very much derived from Mies van der Rohe's ideas with an exposed steel frame and brick wall panels. Service elements were exploited with the water tank elevated into a tower as though it was a campanile.

There was almost a celebration of plumbing and much pleasure was taken by the architects in their exposure of pipes. Their architecture soon became dubbed "the new brutalism" - a prophetic description - by the critic Reyner Banham.

Their second major achievement, and one that has lasted better than any of their other work, is the office building for *The Economist* in St James's Street, London. This remains one of the few good commercial

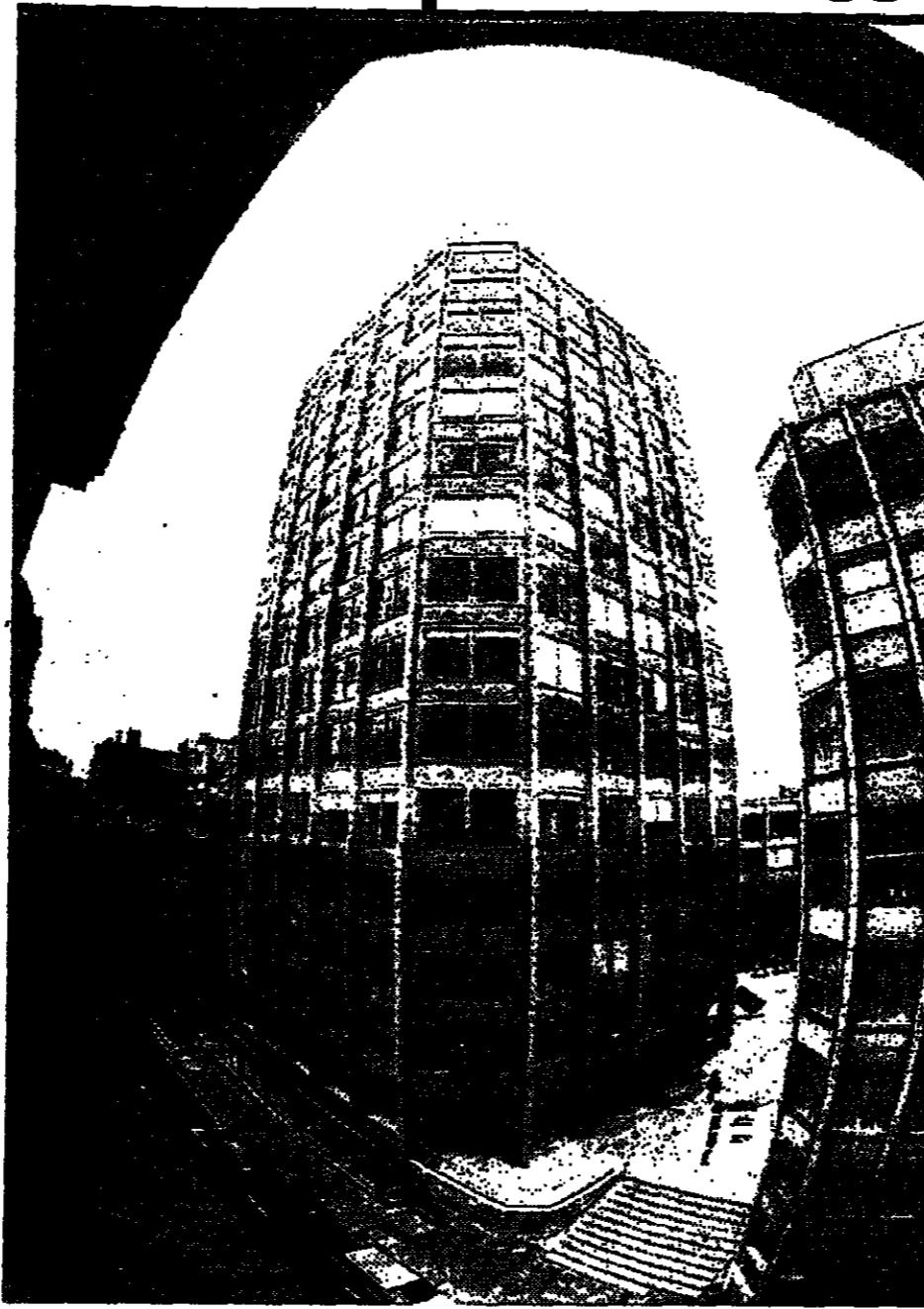
post-war developments in the centre of London. It is more than just new offices - it is a microcosm of a modern planned city block that encompasses three buildings next door to the Adamish-Boodle's Club (actually designed by J. Crunden in 1975).

There is nothing brutalist about this architecture. It is almost like a modern Italian design, especially in its sensitive use of rough bed Portland stone that gives the surfaces such unusual texture. The particular achievement of the scheme is the way that it utilises the whole space between two streets, allowing pedestrians to walk through and providing a small piazza between the blocks. The block on St James's Street itself, originally intended to be a bank, is scaled directly to its neighbours, concealing the too tall tower block.

There is something disturbing about the bank block on St James's Street that must be to do with it being an irregular polygon - always a difficult shape to fit into a city grid. The slight raising of the little piazza, on the other hand, is immensely successful. The scheme was built in 1964 and has worn well. Civil and well detailed, it has been refurbished recently by Skidmore Owings and Merrill who should have known better than to make the lobby look just like any other standard American office lobby.

The third monument to the Smithson partnership may well be one that they would have preferred to forget. It is the most brutalist of all their structures and is precisely the kind of building that gives modern architects and modern architecture a bad name. Robin Hood Gardens, Bromley-by-Bow, the East End public housing built by them for the Greater London Council, is said to represent the culmination of 20 years of theorising about urban planning and the nature of city life.

To any eye, trained or untrained, the site of the two cranked pre-cast concrete slab blocks, seems to sum up all that is bad about 20th century architecture and official policy towards public housing. Only architects could have imagined a scheme of such horror. The Smithsons, along with others, had a fasci-



Trevor Humphries

nation with "street culture" (something no middle class architect has ever experienced for himself), which they explored at pretentious meetings of the Independent Group in the 1950s and showed to the world in the infamous exhibition held at the Whitechapel Gallery in 1956 entitled *This is Tomorrow*. It was in that exhibition and in many subsequent articles and built schemes that "brutalist" architects re-applied the double standard that could produce the

fine *Economist* group while condemning them to lives that have been permanently vandalised by architectural dogma. The rampant brutalism of Robin Hood Gardens was intended to "replace such group concepts as house, street, district and city which are too overloaded with historical overtones..." What a sad monument to a partnership that clearly could enhance the world.

Chichester Festival

Elvira 40

Jouvet thought the audience always felt what the actor felt. He rails against the timidities, modesties or embarrassments which prevent an actor from conveying true feeling.

Elvira 40 is a treasure chest of advice for actors and spectators. Jouvet thought the audience always felt what the actor felt. He rails against the timidities, modesties or embarrassments which prevent an actor from conveying true feeling.

The great success of Patrick Garland's direction is that it makes theatre the hero and gives you new ways of thinking about theatre; it makes you a better spectator, pricking the mind with questions. Jouvet's legendary restlessness conveys

itself in a barrage of questions "what did you think of that? was it convincing? why?" and in broadsides of opinion: "ignore the full stops. Breathe in the middle of the sentence."

What Jouvet values in acting was authority, authenticity and gesture. Here, the actors deliver. As Jouvet and Claudia, Keith Baxter and Debra Beaumont negotiate a difficult task. Imagine musicians playing a Paul Tortelier masterclass on the Cello Suites; they have to play Bach wrongly at first in order to show how much they improve. Baxter and Beaumont play actors playing actors presenting a scene.

The Minerva Theatre suits the project. Baxter finds a psychological progress through the scenes; he gradually discards his hat, scarf, overcoat and appears in shirtsleeves with loosened tie as summer ripens, but also as he reveals more of his character. He carries Jouvet's intellectual delight in Moliere and Shakespeare; he also represents Jouvet's rare ability to separate the personalities from the issues. Opposite him, Debra Beaumont has a harder job, but manages to improve her performance of Elvira by following exactly the advice she receives.

Andrew St George

Minerva Theatre, Chichester Festival (0243 781312) until 11 September

rooms through the audience as he conducts six lessons instructing the student actor Claudia on one scene from Molire's aptly subtitled *Don Juan: ou le festin de pierre* (1665). The seduced and abandoned Donna Elvira returns to the Don to warn him of imminent torments and to urge him to repeat. Mozart does it in four lines flat; Molire draws it out; and Jouvet interprets magnificently.

Elvira 40 is a treasure chest of advice for actors and spectators. Jouvet thought the audience always felt what the actor felt. He rails against the timidities, modesties or embarrassments which prevent an actor from conveying true feeling.

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(4868 666). Giuseppe Sinopoli and the Dresden Staatskapelle open the new season at the Semperoper with symphony concert on Sun morning, next Mon and Tues. Sun evening: Bartered Bride. Next week's repertoire includes Die Meistersinger von Nürnberg and a Zemlinsky/Dallapiccola double bill (4842 323).

■ FRANKFURT

This year's Frankfurt Festival at the Alte Oper runs from Sep 3 to Oct 6. The opening concerts are given by St Petersburg Philharmonic. Other guest ensembles include orchestras from Stuttgart, Berlin, Bonn, Milan, Budapest and Tokyo. There will be recitals by Alfred Brendel and Lucia Popp, and concert performances of Leoncavallo's opera *I Medici* starring Renato Bruson (1340 400).

■ COLOGNE

The 1993-4 season at the Philharmonie opens on Sun with a concert performance of Stockhausen's *Donnerstag aus Licht*, directed by the composer. Next week's concerts feature the Leipzig Gewandhaus Orchestra and Gidon Kremer (2801).

■ DRESDEN

Dresden Philharmonic Orchestra gives an open-air serenade concert in Schlosspark Pillnitz on Sun evening, with music by Mozart, Beethoven, Dvorak and Schubert.

CONCERTS

Gidon Kremer is violin soloist with Asian Youth Orchestra in a programme of Weber, Glass and Sibelius at Schauspielhaus on Wed.

Philharmonic Orchestra, with piano soloist Anatol Ugorski. Sun: Hamburg Youth Orchestra. Next Tues: Andreas Schmidt song recital. The festival, which runs till Sep 12, also includes performances by the Czech Philharmonic, St Petersburg Philharmonic, Bavaria Radio and North German Radio Orchestras (247747/354414).

■ The Staatsoper opens the new season with concert performances of Gounod's Roméo et Juliette at the Musikhalle on Aug 31, Sep 4, 7 and 10, with a cast led by Ruth Ann Swanson and Francisco Araiza. The first staged performance is Der Rosenkavalier on Sep 26 (351721).

■ NEW YORK

THEATRE
● Angels in America: the first half of Tony Kushner's epic, freewheeling play about gay life, Reagan-era politics and Mormonism. Not to be missed (Walter Kerr, 219 West 48th St, 239 6200).
● Kiss of the Spider Woman: a Kander and Ebb musical, based on the novel by Manuel Puig, directed by Harold Prince, with a star performance from Brent Carver as the heroic homosexual window dresser (Broadhurst, 235 West 44th St, 239 6200).
● Jelly's Last Jam: an adventurous and beautifully mounted tribute to the great jazz pioneer Jelly Roll Morton, written and directed by George C. Wolfe (Virginia, 245 West 52nd St, 239 6200).

● Cleopatra: David Mamet's much-talked-about drama about a university professor and a young female student, with Jim Frangione (582 6000).

and Mary McCann (Orpheum, 126 Second Ave, 307 4100). MUSIC/DANCE
● New York City Opera: this week's performances, daily except Mon, are devoted to Romberg's The Student Prince. The first new production of the season is the New York premiere of Tippett's The Midsummer Marriage on Sep 9 (State Theater 870 5570).

● Kurt Masur opens the 1993-4 New York Philharmonic season on Sep 22 with the first of a series of concerts combining works by Beethoven and Shostakovich. In the opening programme, Itzhak Perlman plays Beethoven's Violin Concerto (875 5030).

● The first night of the Metropolitan Opera's new season on Sep 27 is a gala celebrating the 25th anniversary of the Met debuts of Plácido Domingo and Luciano Pavarotti. The opening month includes revivals of Madama Butterfly, Tosca, Die Zauberflöte and Fidelio. The first new production of the season is Stiffelio on Oct 21, with Domingo in the title role (582 6000).

■ VIENNA

● Schlosstheater at Schönbrunn has Mozart's Bastien und Bastienne, Der Schauspieldirektor and Le nozze di Figaro in repertory daily from Wed till Sun (0663 887063).
● Klangbogen: Vienna's summer concert series continues with a Bernstein concert tonight at Raimundtheater featuring Christa Ludwig as soloist with Schleswig Holstein Festival Orchestra, an operetta gala tomorrow at Theater an der Wien with Barbara Hendricks

and Sherill Milnes, a Mozart, Haydn and Schubert programme with ASMF under Neville Marriner on Thurs at Theater an der Wien, and a Gillian Weir organ recital on Fri at Augustinerkirche. Aug 30: Tokyo String Quartet. Aug 31: St Petersburg Philharmonic (4000 8410).

● Aida: starring April Millo, opens the Staatsoper's new season on Sep 1. Donald Runnicles conducts a Ring cycle on Sep 5, 8, 12 and 19 (51444 2955).

■ STUTTGART

LUDWIGSBURG FESTIVAL
Neville Marriner conducts the Academy of St Martin in the Fields on Wed in symphonies by Mozart, Haydn and Schubert. Anne Sophie Mutter gives a violin recital on Thurs, followed by Shlomo Mintz on Sat and Gidon Kremer on Sep 3. The festival runs till Sep 26 (07141 949810).

■ ZURICH

Tonhalle Vladimir Krainiev plays all five Prokofiev piano concertos with the Tonhalle Orchestra conducted by Yuri Ahronovich, starting on Wed and continuing next Mon and Fri. Sep 6: Czech Philharmonic (261 1600). Opernhaus The new season opens on Sep 1 with a revival of La forza del destino, followed by Lohengrin and Il barbiere di Siviglia. The first new production is Henze's Der Prinz von Homburg on Sep 12, starring Thomas Hampson (262 0909).

Edinburgh Festival

Grassic Gibbon's A Scots Quair

Up here in Scotland, Lewis Grassic Gibbon's trilogy *A Scots Quair* (1932-34) is something of a classic. The novels - *Sunset Song*, *Cloud Howe* and *Grey Granite* - take Chris Guthrie from childhood in a Scottish croft before the First World War, and marriage to a local farmer, through to her second marriage and socialist fervour in the deprived urban conditions of the 1920s, and so to standing apart from her son Ewan as he grows up and becomes a Communist in the 1930s. Two years ago, TAG Theatre Company staged a sell-out version of *Sunset Song*, and now it is staging all three.

Grassic Gibbon's depiction of the bucolic life of the crofts is curiously akin to Margaret Mitchell's evocation of the vanished South in *Gone with the Wind* (and, like Scarlett O'Hara, Chris Guthrie marries their time and place. They also dance; and choreographer Andrew Howitt has economically caught the contrasting poetries of farmwork and steel-foundry work, of social life and private life.

After Saturday's performance of the complete trilogy on Saturday, large parts of the audience rose to their feet to hail and cheer the TAG achievement - and, of course, Grassic Gibbon's achievement too. I applauded too, but I found the plays too loaded with charm to be able to cheer. The adaptation from page to stage, which has been done by Alastair Cording, is paced with variety, but - a bit big - all too often boils down important scenes into telegraphic précis that miss the truth of serious human feeling.

The adaptation also exposes and highlights a sentimentality at Grassic Gibbon's heart. Chris's father was a bully who drove his wife to suicide and who attempted incestuous rape on his daughter, but at his funeral Chris forgives him, because of his social conditions. Chris's first husband turns into a drunk who abuses her, but after his death at the front we discover that army life had wrecked him and that he had always really loved her. Her second husband turns into an unfeeling religious bigot; but, when dying, he rediscovers his love for her and his socialist convictions. How many of these in-the-hour-of-death soft-centered forgiveances can you take?

TAG presents the whole saga with just a dozen performers. Most of them have marvellous faces, modernist faces that seem sculpted, faces that move with maximum simplicity. As Chris, Pauline Knowles has exemplary stillness, directness and tenderness. (Her only faults are an occasional tendency to chant her spoken monologues and to let us know that she has found the next Mr Right by gazing spellbound right at him.) As her son and her first husband, Stuart Bowmen is even finer; it is hard, at the third play's close, to believe just how different he was in the first. Anne Kidd delivers a whole range of contrasting character roles with beautiful vigour. (Only Nicola Burnett Smith lets the side down with over-busy "surface" acting.)

Every year you know that the Edinburgh Festival will include a few chunks of Scottish art - a token few bits of national art amid a generally international festival.

A *Scots Quair* is virtually guaranteed to charm those who want to be charmed by Scotland. The diction alone is adorable: "You canna manage the whole house on your ain," "God pity the pur' bairn the faither it had," "Dinna fash me - mebbe he'll no' want tae," "My ha'rt is beatin' fair tae burst frae my breast," etc.

Even the toughnesses that *A Scots Quair* depicts, and its subversiveness, are part of a Scotland many people are only too happy to believe in.

Alistair Macaulay

Until September 4 at the Assembly Hall.

Musical events

American soloists rescue vocal recitals

The vocal recitals have done it again. At the end of the festival's first week the music events had settled into a disappointingly unexciting run, when two solo singers came along and won spontaneous cheers that at last brought Edinburgh 1993 alive.

Both were Americans riding to the rescue, but that is no surprise these days. The American singer is in the ascendant. They dominate in opera and, unlike many of their predecessors, present-day American singers want to make their mark in recital as well. Some help to broaden the repertoire away from solid German programmes by including music from various musical traditions, including their own: others have taken on German Lieder-singers on their home ground and won.

Inevitably, there are limitations, revealed most clearly here in the Wolf group. *Nimrod's Liebes*, an extraordinary song about the masochistic joys of love, stayed unquestioningly innocent.

At least, a knowing look afterwards at the pianist (Roger Vignoles superbly expressive) suggested the point had been understood; but the singing did not. A certain shallowness marred each of the Wolf. Then to end, songs by Bernstein in all his guises, the wry, the mad-cap, the sentimental. It was vivid, good to hear such varied recitals, doubtless enticing when they are sung well.

For the evening the festival scheduled Thomas Hampson, one from the other category of Americans. With his good-avative German, his intellectual grasp of poetry, his enquiring interest into song history,

Hampson has bid fair to become an honorary European. His programmes prove as much, concentrating on German Lieder, both the common and the rare.

Unlike his compatriot, he sang in the Usher Hall, Edinburgh's main concert hall, not designed for solo recitals. It is easy to see why: Hampson can draw a large audience, he has the charisma. He has the prodigality of voice, which can expand effortlessly to a venuelike forte with no strain, no forcing. But it is a large hall and Hampson never truly drew the audience in. An element of the celebrity recital remained.

He chose Grieg in the first half with a selection of German songs to the poetry of Robert Burns, a nice gesture, imaginatively worked out. After the interval the single work was Schumann's *Die Dichterliebe* (Readers of Edinburgh's listings magazine hoping to hear a piece called *Dick Ferrie* will have been disappointed.) Everything he sang was vivid, full of colour, verbally clear. But the Schumann cycle failed, not helped by the fact that Geraldine Parsons's admirable accompaniment sounded distant and muddled in this big, resonant acoustic.

Richard Fairman

ARTS GUIDE

Monday: Performing arts guide city by city.
Tuesday: Performing arts guide city by city.
Wednesday: Festivals Guide.

Thursday: Festivals Guide.

Friday: Exhibitions Guide.

European Cable and Satellite Business TV

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MONDAY TO THURSDAY

Super Channel: European Business Today 0730; 2230

Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports

An elderly, dapper American woman is fast becoming a cause célèbre in Germany. At the World Athletics Championships in Stuttgart last week, she was trying to convince the International Olympic Committee to stage the games in Berlin in 2000. During the next few days, she will be in Berlin to win over the sceptics to her cause. It is time, she says, for Germans to unite and make a final bid for the Games before the IOC makes its decision on September 23.

The woman is Ruth Owens, the widow of Jesse Owens, the black athlete who stormed to victory in 1936, when the Nazis staged the games in Berlin. "If Jesse were present when the final decision is taken on who will host the Olympic Games in the year 2000, I am sure Berlin would be his first choice," she said recently.

Berlin's chances for hosting the Games are slim, however. Sydney appears to be the favourite; Beijing and Manchester are strong contenders.

But unlike the other cities which want to reap the glory and honour of hosting the Games, as well as profit from selling broadcasting rights, Germany's Olympic committee, and the country's industrial establishment, have a broader agenda.

For them the Games are a means to speed up unification. "We are not talking political unification. We are talking about what effect the Games in Berlin would have on the psychological unification, as well as improving the infrastructure in east Berlin and in other parts of eastern Germany," explained Mr Christian Försterwerth, the spokesman for Olympia GmbH, the public relations arm of Germany's Olympic committee.

Those firmly behind the Games include Mercedes-Benz, Deutsche Telekom, Lufthansa, leading commercial banks, and Daimler-Benz. German industry has already pledged DM1bn (£400m) in investments and promotion. "Berlin was the symbol of the great divide between east and west during the cold war," said Mr Bernd Stürz, a Daimler-Benz spokesman, the main opponent of the Games. "The games will represent the new unity, not only of Germany, but of Europe. It would provide such a big impulse for the psychological unity of the country," he added.

The desire to unite the two Germanys, not only economically and politically but also psychologically, is a dominant theme among the Olympic sup-

porters. But the fact that this impulse exists reflects the sense of malaise which followed the euphoric days of November 1989, when the Berlin Wall was dismantled. Since then, unification has often lapsed into recrimination and bitterness.

Easterners resent the way westerners look down on them, the closure of large sectors of manufacturing industry, and the "colonization" of the five new states by western speculators. In the west, conversely, resentment focuses on the higher taxes earmarked for subsidising the east and bringing living standards up to

'If the Olympics came here, it would prove that Berlin was again a normal city'

western standards.

In Berlin, the divisions are even sharper. West Berliners have lost the privileges which existed before the wall collapsed: lower taxes, exemption from military conscription and the loss of financial support from Bonn. East Berliners object to the high prices of food, rent and housing.

But would the Olympics help overcome the mutual suspicion between east and west Germans? Mr Klaus Härke, a member of Bündnis 90/Green Party, the main opponent of the Games, believes the cost of staging the Olympics would create further resentment and, in addition, recall unpleasant memories of the 1936 Games.

"Many Berliners cannot deal with the changes. They already have to cope with too much. Everything is too fast for them. You can't expect them to lobby for the Olympics. With the Games, our city will be turned

into a city of services, and nothing else. And then when the Olympics are over, all the promises about new jobs will not be realised," he said. "Look at Barcelona and Montreal. They are still paying back their debts from holding the Games."

Berliner Bank and Daimler-Benz disagree. They believe the Games will cost about DM3.2bn, which would be financed through the selling of television rights, private investment and marketing revenues. More important, they argue that improvements to the infrastructure, including telecommunications, roads, sports facilities and housing, would boost long-term investment.

"Red tape for planning permission would be cut if we had the Games here. We could really get a move on developing the city," said an official at Berliner Bank. Investment would not be confined to Berlin. Sailing events would take place on the Baltic coast in the eastern state of Mecklenburg-Vorpommern, thus attracting a large injection of capital for tourist facilities. Other events would be staged in Brandenburg and Saxony. "The Games would boost the self-confidence of the easterners. Their cities would be visited," said Mr Stürz from Daimler-Benz.

"Look at the situation in Berlin since unification. It is already attracting people from east and western Europe," said Mr Försterwerth. "If the Olympics came here in 2000, it would prove that Berlin was once again a normal city. It would be at the heart of the united Germany."

However, the latter point is not welcomed by those in the western-most parts of Germany, particularly people working for the federal government in Bonn. "If Berlin gets the Olympics, it will be difficult for the government to find excuses not to move the entire administration to Berlin," said an economics ministry official. The government has already pledged to shift some departments over the next few years. The date for the final move of the government will be decided this autumn.

The official added: "We have always used the excuse that the infrastructure in Berlin is very poor, and in any case, it would cost too much to move the government to Berlin. But if private investment helps prepare Berlin for the Games, that would probably precipitate the government's move over there. That's why I don't want the Games in Berlin..."

"Many Berliners cannot deal with the changes. They already have to cope with too much. Everything is too fast for them. You can't expect them to lobby for the Olympics. With the Games, our city will be turned

At the start of the last century, the Baltimore linen trader and merchant banker Alexander Brown wrote a letter of warning against diversification to his son William in England. "If we look around here, we find that those persons who have steadily kept to one pursuit are far the richest men, and those who are interested with one another in different pursuits, no matter how profitable they may be, or may appear to be at first, are always ruined sooner or later," he wrote.

William took the advice, and abandoned plans to diversify the family business in Liverpool into insurance and land speculation. He concentrated on Brown Shipley, the family bank that came to rival Barings and Rothschilds in strength. For more than a century after Alexander Brown's letter, Brown Shipley remained a small, conservative merchant bank. But 190 years later, Alexander Brown's warning came catastrophically true.

Like one of the ships for which it used to accept bills of credit, it was wrecked in storms after losing its course, and finally suffering a fateful mutiny. The collection of disparate businesses that Brown Shipley had become was dismantled three months ago when its stockbroking business and holding company were sold. A year before, the merchant bank that produced two Bank of England governors and was once the workplace of former prime minister Sir Edward Heath, was bought for a token £1 by the Belgian bank Kredietbank Luxembourg.

The story of Brown Shipley is not unusual. It is one of a thousand businesses that strayed into unknown risks in the 1980s. But there is a wider resonance for the City of London. Brown Shipley was a halved City name that prospered when the old merchant banks were more firmly regulated by the Bank. But it could not survive outside such shelter.

"With hindsight, the fundamental mistake was to diversify into so many scattered things, rather than building on its traditional merchant bank," says Mr Richard Mansell Jones, who became the bank's chairman after the sale to Kredietbank. "I think Brown Shipley just sort of fell asleep really," says a former director.

The original business was based on Alexander Brown's cotton and linen exports to the Lancashire mills. His sons settled in New York. Philadelphia

John Gapper on a UK merchant bank that almost founded when it diversified in the 1980s

Calmer waters after the mutiny



Geoffrey Bell is taking Brown Shipley back to its roots.

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FINANCIAL TIMES

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Monday August 23 1993

Last lap in the Gatt race

PETER SUTHERLAND took over as director general of the General Agreement on Tariffs and Trade less than two months ago. But already he has injected urgency into efforts to complete the Uruguay round of multilateral trade negotiations by the end of the year. This was badly needed. But it will not be enough on its own. Also required is political commitment at the highest level. Falling that, what must surely be the last of the Uruguay round's many lives will be thrown away.

The director general's strategy has been in three parts. The first has been increased pressure on the negotiators. On July 28, the Uruguay Round trade negotiations committee (TNC) agreed an ambitious work programme, proposed by Mr Sutherland, which should keep its members busy until mid-October. As he remarked, "leaving problems for the eleventh hour is a recipe for failure. If we are to succeed in December, the eleventh hour is now."

The timetable is necessarily ambitious, because much remains to be resolved. Mr Sutherland stressed, for example, the importance of "using the month of August to receive instructions from capitals, to maintain the pace of bilateral exchanges of offers and to bring renewed expertise and flexibility to the negotiations in early September." The TNC is to reconvene on August 21, with the succeeding six weeks used to make progress on all aspects of market access before multilateralising the discussions in late October.

Principal benefit

This is an almost heroically tight timetable. To make it look feasible, Mr Sutherland has also turned his hand to propaganda. The secretariat has produced two short reports, to remind politicians and the wider public of the costs of protection. The increase in imports that governments are accustomed to see as the cost of a trade deal is in fact its principal benefit. Meanwhile, protection forces what are often relatively poor consumers to subsidise bad jobs at the cost of better ones.

At this stage in the negotiations, such propaganda, though valuable, cannot be decisive. What matters most is political leadership. This then is the third part of

Mr Sutherland's strategy. He has already reminded the world's leaders of the importance of this task, notably before the summit of the group of seven industrial countries in Tokyo last July. He insisted then that an agreement on market access had to be reached if the round was to be completed. Agreement, if still incomplete, was accordingly reached.

Burden of blame

Everything now depends on Japan, the European Community and the US. Of these Japan is likely to prove the smallest obstacle. The new government is unwilling to liberalise imports of rice. But Japan can afford neither to watch the round collapse nor to bear the burden of blame for failure. Subject to the twin pressures of a strong yen and an irate US, the government must know that free trade abroad and deregulation at home will be its salvation. If unsatisfactory policies can be blamed on foreign pressure, all the better.

The European Community comes next in order of importance. But the EC needs a healthy multilateral trading system. The risk that bilateral trade disputes would otherwise stifle the EC's common commercial policy has already been demonstrated by the German deal on telecommunications with the US. Moreover, apart from agriculture, no issue is likely to prove round-breaking for the EC. Even in agriculture only a collapse of co-operation between France and Germany seems capable of producing a rejection of what is likely to be on offer. Such a breakdown seemed conceivable when the narrow-band ERM dissolved, but looks less likely now.

The heaviest burden of responsibility rests on Mr Clinton, whose job it is to articulate the long-term interests of his country. The president has to decide whether or not to fight for a dynamic and open world economy. The Uruguay round is more important economically and probably more important politically than the North American Free Trade Agreement. If Mr Clinton fails to show the required leadership in the next few months, the round will fall. These decisions cannot be evaded. His presidency will be judged by how he takes them.

Paying for universities

BRITAIN'S university vice-chancellors should be congratulated for grasping a political nettle. Their report, which last week outlined four "painless" methods for students to pay towards their tuition, at last forces the government to confront an issue which has caused it deep embarrassment in the past.

But the need for a debate over higher education goes further than funding. University expansion - which has seen the numbers in higher education rise by 46 per cent in four years, despite a decline in the number of 16-year-olds - has been the most important, undisputed policy change of the last four years.

Neither policymakers nor educationalists seem to have given any thought to the kind of higher education system they wish to emerge. But such a vast expansion will inevitably bring with it greater diversity of provision. With one in four, rather than one in seven, of the relevant age group now involved, a similar diversity in quality also seems inevitable.

The mass systems of France and the US offer examples which the UK could follow. Should the UK move towards a norm where most students go to their local university, with only a gifted élite travelling to acknowledged centres of excellence?

Alternatively, those universities with the strongest international research reputations could be allowed to concentrate on research by becoming graduate-only. Regional universities would then be freed to put most of their resources into teaching.

Fair and efficient

Either course should allow a significant improvement in education for those students who previously would have left education altogether at 16, while leaving the best features of higher education unblemished. Access to the true elite institutions at the graduate level, might become more open than it is now.

One likely consequence of such a system is that different universities would set different fees, which would have to be paid by students.

This may sound anregitarian, but few complain about the American system, where the most able graduates of excellent and cheap

The holidays are over for Mr Edouard Balladur and his government. The French prime minister has returned to Paris from his vacation home in Chamonix in the French Alps to launch what he has described as "a new phase in the action of the administration".

This new phase will be mapped out today in a cabinet meeting. It will determine the course of the Balladur government, which faces increasing pressure to resolve France's unemployment problem and to revive the recession-hit economy.

The risk for the prime minister is that, for the French public and for members of his Gaullist RPR party, the new phase may not seem new enough. With presidential elections due in 1995, his continued commitment to anti-inflationary policies and to the maintenance of a strong franc may test their patience.

Mr Balladur's next steps will centre on a series of structural reforms. At the top of the agenda is the fight against unemployment, which currently stands at a rate of 11.6 per cent of the workforce and is forecast by Insee, the national statistics institute, to rise to 12.5 per cent by the end of the year.

The government's response is a five-year plan to create jobs, unveiled last week by Mr Michel Giraud, the labour minister. The principal elements include:

- The transfer of social security charges from employers to the government for families of workers earning up to 1.5 times the minimum wage. The measure is intended to reduce the costs facing employers and to encourage them to increase their workforces.
- The replacement of the 39-hour working week with an equivalent hourly total for the year. This is designed to increase the flexibility of production by allowing companies to work longer in any one week and to reduce overtime payments.

Despite his reluctance to undermine France's social security system, trade unions have reacted angrily to the plans. The general-secretary of the CGT, one of the largest union groups, echoed counterparts in describing the proposals as "one of the most serious aggressions to be launched against workers".

The limits of the plan and the fact it is to be implemented over five years mean that unemployment is expected to rise further. "He is right to focus on the structural problems of the labour market in France," said one French economist, "but I don't think we are likely to see any stabilisation in unemployment until the first half of next year."

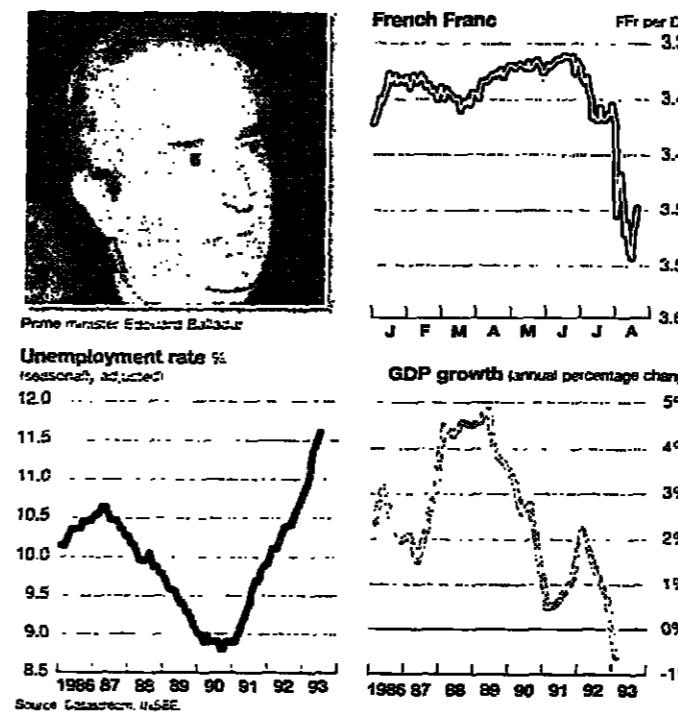
The fiscal measures are also constrained. Mr Jean-François Mercier, chief economist at Salomon Brothers, the merchant bank, estimates the government's budget deficit target of FF517bn this year is unlikely to be achieved, and forecasts a shortfall of about FF350bn. The scope for cutting taxes and stimulating growth is consequently limited.

That leaves monetary policy as the remaining means to stimulate the economy. But since the effective collapse of the ERM at the beginning of the month, which widened

High stakes test of patience

The holiday is over for the French government, as it tackles unemployment and recession, says John Riddington

French economy: end of the honeymoon



the franc's fluctuation bands within the exchange rate mechanism from 2.25 per cent to 15 per cent, the Bank of France has followed a step-by-step approach to reducing borrowing costs.

This cautious reduction of interest rates is partly a reflection of Mr Balladur's commitment to a strong

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Mr Balladur's German hosts would probably resist such a reform, but they might make the French prime minister's journey easier by announcing a cut in interest rates. Even without one, France would appear to have some room for manoeuvre on cutting borrowing costs.

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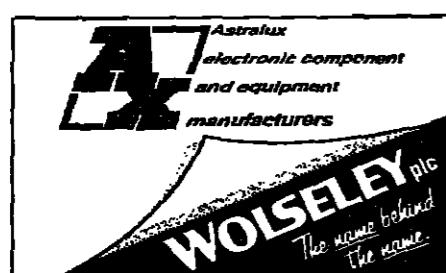
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FINANCIAL TIMES COMPANIES & MARKETS

Monday August 23 1993

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INSIDE**Fyffes chief executive quits**

Mr John Callaghan, chief executive of Fyffes, the fruit distribution group, is to leave at the end of the month, to pursue "other business interests". He has been in the post for just over two years. Page 14

Hodgson returns to the market

Mr Howard Hodgson, the entrepreneur who created the UK's biggest quoted funeral services company, is to make his return to the London stock market via the purchase of a large shareholding in Hoskins Brewery, the Leicester-based brewing, pubs and hotels group. Page 14.

BSM's steady course

The British School of Motoring, which claims to have instructed its first pupil in 1910 – a coachman threatened with the sack – plans to keep teaching as the group's core business after it is floated in October. Page 14

Franco German bank venture

Dresdner Bank and Banque Nationale de Paris have secured a licence to set up a joint bank in Russia. The partners plan to open their offices in St Petersburg on September 10. Page 15

Sweden's Esab dives 66%

Esab, the world's leading welding equipment producer, saw first half profits slump 66 per cent to SKr23m (\$2.6m) because of a weaker performance from its European and Brazilian operations. Meanwhile Euroc, the building materials group, boosted first half profits after financial items and minority shares to SKr65m from SKr10m. Page 15

Bucking the trend

The continuing strength of Commerzbank – where profits grew 16.5 per cent in the first six months of the year – serves to underscore the fact that Germany's banking sector remains a bastion of prosperity amid the country's worst recession since the second world war. Page 15

Bond buyers bothered

Mexico's determination to raise funds as cheaply as possible may make investors lose confidence temporarily in the fast-rising emerging markets sector of the international bond market. Page 17

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A mid-booming international bourses, Milan, once a slacker, has been up with the pace setters. Shares in Italy have risen by 35 per cent this year, one of the sharpest increases of any of the main markets.

Yet unlike the rises in London and New York, the boom in Italian stocks seems remote from economic fundamentals. Share prices have moved in almost inverse proportion to the gloominess of recent economic news from Rome, and if current business data guided the indices, stocks would be sliding, not soaring.

Industrial output and employment have both fallen sharply this year. Jobless totals have hit almost 3m – a national average of 12 per cent. But that masks an unemployment rate of 21.3 per cent in the depressed south – nearly three times the 7.9 per cent prevailing in the centre and the north.

Industrial production dropped by 1.2 per cent in June compared with the previous month. After stabilising in the first quarter, output for the second quarter was 1.2 per cent below that in the first three months of the year, while the first half was 4.2 per cent down on the same period of 1992.

The figures have prompted dire warnings about lengthening dole queues when Italy's big factories reopen at the end of the August holidays. The number of workers in government-backed short-time working or redundancy schemes has already soared 35 per cent in the first five months of this year against the same period of 1992. "The surge in unemployment suggests that consumers are unlikely to step up spending soon," says the US bank J P Morgan in Milan.

The downturn has been most acute in the motor industry. Car sales have slumped by about 26 per cent this year – one of the sharpest falls on record.

The plunge, steeper than

Milan market defies gloom from Rome

that in either France or Germany, makes depressing reading for Fiat executives, putting the final touches to next month's press launch of the new Punto small car. While one set of spokesmen prepares for the huge feast in Fiat's home town of Turin, others are having to explain why up to 38,000 workers will be on short-time working in September.

The theory is that the lower lira should promote an export boom to compensate for the domestic turndown. On paper, the argument looks convincing

Economics Notebook

By Haig Simonian

ing. The lira closed on Friday about 23 per cent below last September's pre-floatation parity against the D-Mark. At its weakest earlier this year, one D-Mark was worth almost L1,600, the devaluation was more than 30 per cent.

The flaw in the argument is the recession abroad. "The lira may be weak, but what's the point when your neighbours don't want to spend any money," says one bank economist.

While exports have risen, the overall customs trade surplus in the first five months of the year was L5,700bn (£2.37bn), against a L2,800bn deficit in the same period of last year. However, analysis of this year's figures is complicated by changes in the European Com-

total borrowings of L28,838bn, have captured the limelight. But the Ferruzzi crisis is just the most acute in a string of corporate rescues.

Recent figures from the Bank of Italy show that problem loans by commercial banks rose to L42,015bn at the end of May from L37,428bn last December and L32,613bn at the end of 1991. Special credit institutions, which concentrate on medium and long-term industrial lending, have also suffered, with a 21 per cent rise in problem loans to L17,535bn at the end of May compared with December 1991.

There has been a trickle of brighter news. Inflation, though edging upwards recently, remained at an acceptable 4.4 per cent in July. Meanwhile, real wage costs

in the next few weeks. While the Bank refuses to comment on individual applications, it has indicated it is willing to grant the status to those houses prepared to make a long term gilt market commitment.

The two-year rally in the UK government bond market has helped many to return to profit. Yamaichi International (Europe), the European arm of the Japanese securities houses, has also applied to operate as a market-maker and is expected to obtain

permission this autumn. This will bring the total number of market-makers to 20.

Merrill has hired Mr Stephen Rumsey, a veteran of the gilt market, to develop its sterling fixed income business. He joined the company's London office last week as a managing director in the debt markets business group.

Mr Rumsey, 42, has been involved in the gilt-edged and Eurosterling markets for the past 21 years. Until recently he was chief executive of BZW's bond

operations; he spent eight years at BZW, initially working in the gilt and Eurosterling sector, and later heading its fixed income operations.

A spokesman for Merrill Lynch said Mr Rumsey "would be involved in some business initiatives in the debt markets area, but it is premature to announce these in detail".

However, it is understood that Mr Rumsey will be developing Merrill's sterling business at a time when the UK government's

heavy borrowing requirement is helping marketmakers to generate record profits. Marketmakers made post-tax profits of £65m between them last year, according to the Bank of England.

Earlier this summer, Merrill hired Mr Ilyas Islam, BZW's gilt strategist.

Since Big Bang in October 1986, 12 marketmakers have pulled out, either because the business was no longer profitable or because they were taken over by another house.

Potential losses of LUI could be £4.5bn

By Vanessa Houlder

POTENTIAL LOSSES of London United Investments, the insurance group which collapsed early in 1990, could be as high as £4.5bn, more than £1bn greater than earlier estimates.

The estimated shortfall between liabilities and assets will be disclosed when provisional liquidators publish a scheme of arrangement next week.

The full extent of the losses cannot yet be accurately assessed, as they depend on claims that could take years to settle. LUI was heavily involved in "long tail" US liability business, in which claims often arise years after the policy is written.

LUI's subsidiaries specialised in general and product liability for North American companies, with professional indemnity insurance for accountants, architects, engineers and lawyers, and medical malpractice insurance for doctors and hospitals.

The provisional liquidators, Mr Chris Hughes and Mr Ian Bond of Coopers & Lybrand, will seek creditors' approval for a scheme of arrangement rather than a liquidation, because they believe it offers the best prospects for the companies' creditors, which could eventually number more than 100,000. The scheme of arrangement allows creditors to receive some payment before the detailed picture of the assets and liabilities is fully known.

Part of the impact of the LUI losses will be absorbed by the Policyholders' Protection Board, which could be faced with a bill of more than £250m. The PFB, which is financed by a levy on other UK insurers, covers 90 per cent of all claims from private policyholders when UK insurers go out of business.

The PFB's potential bill has risen because of a recent House of Lords ruling which found that several thousand US policyholders could claim compensation even though they were not resident in the UK. But it reserved judgment on whether a number of professional partnerships would be eligible.

LUI incurred its liabilities through its subsidiaries, Kingscroft Insurance, Walbrook Insurance, El Paso Insurance, Lime Street Insurance and Mutual Reinsurance.

In November 1990, the Department of Trade and Industry launched an investigation into LUI under Section 432 of the Companies Act.



Sarukhanov: "It is our duty to reinvest in Russian industry"

owned by Zarubezhneft, with the rest held by Titan Assets, whose ultimate owners are hidden behind nominees, which hold 63 per cent of it.

One of Titan's directors is Mr Andrei Gloriovoy who is also chairman of Imperial Bank of Russia, the young and aggressive Moscow bank. It is believed that IBR gets much of its money through trading oil and is closely linked to the highest echelons of the Russian government.

Mr Gloriovoy is also a director of Titan Oil & Metals, one of the original investors in IBR, and runs IBR's Luxembourg bank, East West Bank. Titan Assets says, however, that IBR has no direct interests in East West Oil although there is a business relationship.

Oil industry executives say it makes sense for both parties to start tapping Russian potential by rehabilitating shut-in wells.

"It is an inexpensive way to get your feet wet," he says.

However, with the Russian oil producers increasingly calling the shots, even an organisation with the financial muscle and political power of Zarubezhneft may find trying anything more than rehabilitation too difficult at first.

Mr Robin McFarlane, who owns 17 per cent of Titan Assets and is a director of East West Oil, and runs IBR's Luxembourg bank, East West Bank. Titan Assets says, however, that IBR has no direct interests in East West Oil although there is a business relationship.

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British Gas may opt for demerger

By Robert Peston

BRITISH GAS's shareholders may be given shares in a new gas trading company, if the government forces the utility to adopt the recommendations of the Monopolies and Mergers Commission that its trading business be divested.

Mr Philip Rogerson, the group's finance director, said such a demerger was the most likely option, though British Gas had yet to carry out a detailed feasibility study. "Other possibilities are a trade sale or a flotation to raise cash," he said.

He said the company would probably carry out any divestment much earlier than the MMC's deadline of the end of March 1997, provided this did not impose excessive costs.

However no decisions will be taken until after the company holds negotiations with the government. These are not expected before September 6.

Mr Rogerson expected Schroders, the merchant bank, would advise the company on the divestment strategy. Schroders advised British Gas on its submission to the MMC enquiry whose conclusions were published last week.

Other MMC proposals were that British Gas's monopoly over gas supply should be reduced in 1997 and removed no more than five years later. It also recommended a change in the pricing formula for household customers and said the company's pipelines should earn a return on assets of 4 to 4.5

COMPANIES AND FINANCE

Howard Hodgson to buy stake in Hoskins Brewery

By Steve Thompson

MR HOWARD Hodgson, the entrepreneur who created the UK's biggest quoted funeral services company, is returning to the London stock market via the purchase of a large shareholding in Hoskins Brewery, the Leicester-based brewing, pubs and hotels group.

The move by Mr Hodgson, which is expected to be announced today, follows the collapse of a proposed deal between Hoskins and Smithland Estates, a private company run by Mr Adam Page, former chairman of Midsum-

This would have involved the injection of Smithland's Fatty Arbuckle theme bars into Hoskins in return for a 41 per cent stake. Hoskins broke off talks with Smithland just over a week ago.

The Hoskins board has been facing a campaign by dissident

shareholders, led by Mr Richard Holman, who are seeking to oust Mr Barrie Hoar as chairman and Mr Robert Hoar as a director. Mr Barrie Hoar has said that he and his brother "would resign when the company's future is secure".

Hoskins Brewery shares last changed hands at 59p on the Unlisted Securities Market, valuing the group at £32m, before being suspended at the company's request on May 27.

It is thought that Mr Hodgson will buy a large block of shares in Hoskins from the Hoar brothers, who founded the company and own almost 30 per cent of the shares.

A number of new non-executive directors are expected to join the Hoskins board after the shares change hands. Mr Hodgson is then expected to embark on an acquisition programme via acquisitions.

Mr Hodgson built up the

largest quoted funeral services company in the UK, PFG Hodgson Kenyon International, during the 1970s and 1980s, transforming his family business - which he bought for £14,000 - into a £100m company, via a series of mergers and acquisitions.

He brought Hodgson Holdings to the Unlisted Securities Market in 1988. The company obtained a full Stock Exchange listing in 1989, merging with Kenyon Securities the same year to form PHKL in 1987 he was voted USM Entrepreneur of the Year.

His departure from the group in January 1991, following a profits warning triggered, according to the company, by high gearing costs and a lower than forecast UK mortality rate, was said to have been by mutual agreement and to enable Mr Hodgson to pursue other interests outside the funeral services industry.

Fyffes chief executive quits to 'pursue other interests'

By Tim Coone in Dublin

MR JOHN Callaghan, the chief executive of Fyffes, the fruit distribution group, is to step down at the end of this month, having been in the post for just over two years.

No reasons were given for his departure other than that, according to a company statement, he intends to pursue "other business interests".

Mr Neil McCann, the group chairman, acknowledged Mr Callaghan's contribution to the company saying that his management team had successfully handled the group's transition to the EC single market.

Fyffes is a significant banana importer into the UK and A

Ireland, and under a new EC quota system which was approved last July, now stands to benefit in the wider EC market at the expense of the top "dollar" producers such as Chiquita, Dole and Del Monte.

Fyffes has, however, suffered a number of setbacks in the past two years in its efforts to build a distribution base outside of the British Isles.

Having raised £60m in a rights issue in 1991, the group made a bid for the Del Monte group, which was then in the hands of the Poly Peck liquidator. A Mexican group, however, made the successful bid at a price believed to be around £50m.

A £62m deal to buy a signifi-

cant stake in the Swedish fruit distribution group, Saba, was then aborted in the autumn of last year as the ERM currency crisis caused interest rates to soar in both the Swedish and Irish markets.

Earlier this year talks were held between Fyffes and Dole, on a possible agreed takeover by Dole of the Irish-controlled group. It is thought that the terms offered were not acceptable to controlling interests within the Fyffes group, however, and Dole subsequently withdrew.

Reports in Dublin at the weekend suggested that it was tensions between Mr McCann and Mr Callaghan over control of the company and how to spend its £100m cash hoard, that had led to Mr Callaghan's departure. Company sources have been unavailable for comment.

Mr Callaghan joined Fyffes from the accountancy firm KPMG Stokes Kennedy Crowley, where he had been a managing partner for eight years.

Mediterranean Fund net assets up

Mediterranean Fund reported a net asset value per share of 273.94p at the six months ended June 30, up from 226.6p a year earlier.

Pre-tax revenue for the period was £222,000, against

£136p (1.78p).

This notice is issued in compliance with the requirements of the London Stock Exchange. Application has been made to the London Stock Exchange for the whole of the ordinary share capital of TV-am plc, issued and to be issued, to be admitted to the Official List. It is expected that such admission will become effective and that dealings will commence (if paid in the case of the Rights Shares) on 1 September 1993.

**TV-am plc
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CROCKFORDS PLC

(Incorporated in England and Wales under the Companies Act 1948 to 1976 with Registered No. 1533447)

TV-am plc ("the Company") has conditionally agreed to acquire the whole of the issued share capital of Crockfords Limited ("Crockfords"); the conditions include admission of the Ordinary Shares of the Company to the Official List and approval of the acquisition and other related matters at the Extraordinary General Meeting of the Company to be held on 31 August 1993. The consideration for Crockfords will be the allotment of 71,250,000 new Ordinary Shares of 25p each in the Company ("Ordinary Shares") of which 26,878,830 to be allotted to the Vendors and 44,371,170 to be offered to qualifying shareholders of the Company pursuant to a Rights Offer. The balance of the Rights Offer of 59,792,652 Ordinary Shares ("the Rights Shares") comprises 15,421,482 new Ordinary Shares which are being issued by the Company for cash to provide sufficient funds to repay certain indebtedness of Crockfords.

**Introduction to the Official List sponsored by Hambros Bank Limited
Acquisition of Crockfords Limited
Rights Offer of 59,792,652 Ordinary Shares at 90p per share**

Share capital immediately following the Acquisition and the Rights Offer

Authorised £37,500,000 in Ordinary Shares of 25p each Issued and fully paid £24,989,684

Deals in the existing Ordinary Shares and the new Ordinary Shares are expected to commence on 1 September, 1993 (if paid in the case of the Rights Shares). The latest time and date for acceptance and payment in full under the Rights Offer will be 3.00 pm on 21 September, 1993.

It is additionally proposed that the authorised and issued share capital of the Company be consolidated on the basis of one Ordinary Share for every five existing ordinary shares of 5p each ("the Share Consolidation"). All references to Ordinary Shares appearing herein are expressed on the basis that the Share Consolidation has become effective.

Copies of the listing particulars may be obtained during normal business hours on any weekday (Saturdays and bank holidays excepted) up to and including 6 September, 1993 from:

Hambros Bank Limited TV-am plc
41 Tower Hill 1 Surrey Street
London EC3N 4HA London WC2R 2PS

and during normal business hours on 24 August and 25 August, 1993, for collection only, from the Company Announcements Office, London Stock Exchange Tower, Capel Court entrance, off Bartholomew Lane, London EC3.

23 August, 1993

RIGHTS OFFER CLOSES AT 3 PM ON 21 SEPTEMBER, 1993

Westpac Banking Corporation
Incorporated with limited liability
in the State of New South Wales, Australia
USD 150,000,000
Subordinated Floating Rate Notes due 1997

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from August 23, 1993 to February 23, 1994 the Notes will carry an Interest Rate of 3.6875% per annum.

The Interest Amount payable on the Interest Payment Date, February 23, 1994 will be USD 188.47 for each Note of USD 10,000 and USD 4,711.81 for each Note of USD 250,000 nominal.

The Agent Bank
Brown, Shrode & Co. Limited, London

Hongkong Bank
The Hongkong and Shanghai Banking Corporation Limited
(Incorporated in Hong Kong with Limited liability)
U.S. \$400,000,000
PRIMARY CAPITAL UNDULATED FLOATING RATE NOTES
(FIRST SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date February 23, 1994 against Coupon No. 17 in respect of \$55,000 nominal of the Notes will be \$127.78 and in respect of \$100,000 nominal of the Notes will be \$2,555.56.

August 23, 1993, London
By Citibank, N.A. Issuer Services, Agent Bank

**CREDITanstalt
BANKVEREIN**
US\$100,000,000
Subordinated Collared
Floating Rate Notes Due 2005

Notice is hereby given that for the interest period 23 August 1993 to 23 February 1994 the notes will carry an interest rate of 5% per annum. Interest payable on 23 February 1994 will amount to US\$255.66 per US\$1,000 note and US\$2,555.56 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

FUTURES PAGER

For further details please contact
Peter Whalley on
Tel: 071-873 9000 Fax: 071-895 9400 for your FREE trial.

BANK OF GREECE
US\$200,000,000
(with an initial tranche of
US\$150,000,000)

Floating rate notes 1998
The notes will bear interest at 4% per annum for the period 23 August 1993 to 23 November 1993. Interest payable on 23 November 1993 per US\$1,000 note will amount to US\$10,222.22.

Agent: Morgan Guaranty Trust Company

JPMorgan

All fired-up to test the market

David Blackwell on the proposed flotation of the BSM Group



BSM prices range between £14.86 an hour to £17.50 in central London. As a rule of thumb, learning to drive takes 1½ hours for every year of someone's life, so that a person of 20 will need to spend £240 at £15 an hour to reach driving test level.

The company is now making more effort to attract the younger end of the market. Only 30 per cent of its customers have been under 20. In July the group switched from Rover Metro to Vauxhall Corsa, a car which BSM believes will appeal more to teenagers. Vauxhall will supply the company with 5,000 cars a year over 10 years in a 200-unit deal.

Mr Glover is also keen to expand the company's health and safety division and MCR which maintains the fleet. The health and safety arm provides training to company drivers.

Mr Richard Glover, managing director, said that teaching learner drivers would remain the group's core business. More than 90 per cent of the population is within easy reach of a BSM school, he claims, and the familiar white pyramid on the roof of BSM cars is paraded through 14 miles of UK roads every week.

BSM teaches 120,000 people to drive each year, and claims a market share of 15 per cent. However, the competition is very fragmented - the nearest in size is the Automobile Association's operation - The Driv-

ing School - with just over 500 franchised cars, and there is a multitude of one and two-person busines.

The school now operates 134 branches spread between Aberdeenshire and Plymouth. It has 2,000 self-employed instructors, who pay a weekly franchise fee to BSM.

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COMPANIES AND FINANCE

German banks prosper in bleak climate

COMMERZBANK, Germany's third-biggest bank, has seen no let-up in profits growth during the past two months. Coming shortly after it reported 16.5 per cent growth in profits for the first six months of the year, Commerzbank's continuing strength serves to underscore the fact that Germany's banking sector remains a bastion of prosperity amid the country's worst recession since the second world war.

Analysts had feared the half-year results for Germany's big banks, published in the past few weeks, would reveal weaknesses in the sector. This fear was based on the banks' decision to report provisions against bad and doubtful debts for the first time, ahead of a European Community directive which will make such disclosure mandatory for the full-year results.

In the event, provisions notwithstanding, the results were better than expected and the German banking sector is looking solid. Taking the new measure for assessing banks' profitability - total operating profits after provisions - the big five banks managed growth rates of between 12.6 per cent (Deutsche Bank)

David Waller examines why fears for the industry's health have been confounded by strong results

and 24.8 per cent (Hypobank). And although growth by as much as 45 per cent at Deutsche Bank, Germany's biggest bank, and 25 per cent at Dresdner, the second biggest, analysts were pleasantly surprised at what the new figures implied about the bad debt situation in Germany.

"The information is still incomplete," said Susan Sternberg at Goldman Sachs in London, "but all the evidence suggests that the German banks have for several years been making sizeable provisions against bad and doubtful debts in anticipation of the downturn."

"This means that now the downturn has actually materialised, bad debt charges do not have to rise dramatically."

The implication is that German banks will this year match, if not beat, the record level of profits made last year.

Along with construction companies - main beneficiaries of a building boom in eastern Germany - the banking industry is one of only two German stock-market sectors likely to

increase earnings this year. This raises at least two questions: how have the banks been able to defy a recession likely to mean a decline of at least 2 per cent in German GDP this year, and can this immunity to the downturn last?

The central factor behind the rise in total profits in the first six months of the year was a surge in profits from own-account trading. At four out of the five biggest banks, these profits more than doubled against the comparable period for last year. At Dresdner Bank they more than trebled.

The smallest rate of increase was 42 per cent at the Deutsche Bank - impressive considering that these DM905m (\$490.9m) profits were bigger than trading profits combined at its two nearest rivals.

These strong trading results reflect highly favourable market conditions in currency and securities markets. The bond market rally in the early part of the year was followed by a

strong performance in the German equity market, with the DAX index of 30 leading shares up by more than 18 per cent in the first six months. The banks have also benefited from high volatility and trading volumes in currency markets.

Market activity also stimulated commission income generated through securities transactions conducted on customers' behalf. This category of profit rose at between 13 per cent (Deutsche) and 21 per cent (Hypobank).

Commission income combined with trading profits thus offset a slowdown in earnings on interest income, the mainstay of a bank's business. Here growth slowed from the levels of last year when, according to a Bundesbank analysis published in its monthly report for August, net interest income climbed at 10 per cent.

However, growth in interest earnings has by no means died away altogether: in the first half, it still rose 7.4 per cent at Deutsche, 4.6 per cent at Dresdner, and more than 10 per cent at Hypobank. This reflects the

relaxation of minimum reserve requirements which, earlier this year, freed DM25bn of capital on which the banks had hitherto earned no interest. Continuing strong demand for mortgage borrowing, driven by sharp cuts in long-term interest rates over the past year, has also helped.

Will fortune continue to smile on German banks? Mr Ian McEwan, banking analyst at Merrill Lynch, is not sanguine. He believes that banks' margins will be squeezed in a lower interest-rate environment, and that the impact of the downturn will be felt more sharply in 1994, when provisioning will have to be raised still further.

"It will be hard for the banks to generate profit growth in 1994," he concluded. On this basis, he argues that all German banks, but for Deutsche Bank, are overvalued in stock-market terms.

However, for the time being German banks' biggest problem is an enviable one: that of being embarrassingly profitable when virtually everywhere else in the German economy earnings are collapsing.

BNP, Dresdner confirm Russian deal

By Leyla Bouton in Moscow

DRÉSDNER Bank and Banque Nationale de Paris have secured a licence to set up a joint bank in Russia.

Mr Volker Burghagen, head of Dresdner's international division, said yesterday the partners would open the offices of BNP-Dresdner Bank Rossija in St Petersburg on September 10, regardless of whether parliament passed a new law limiting foreign banking activity from next January until 1996.

BNP and Dresdner have hired a staff of 80 and spent around DM2m (\$1.15m) on setting up the operation, which will have a capital of \$10m.

Mr Boris Yeltsin, the Russian president, last week sent back to parliament a law which would restrict foreign-owned banks established in Russia to dealing only with non-residents. The government

has told parliament the law, which would reverse the terms of licences already given, would damage Russia's shaky investment environment.

Mr Burghagen expressed confidence that the law would not survive, at least in its present form. He noted that the government, the central bank, and even parliament's own banking commission were opposed to it. "This law is right nonsense and must be changed in the interests of the development of the Russian economy. But we shall see."

The law, passed at a second reading by deputies with the support of Russian banks, would mean that foreign-owned banks in Russia could not take deposits from Russian companies, including joint ventures, which account for most of the foreign investment in the Russian economy so far.

But although President Yelt-

zin has attached four pages of objections to the proposed legislation, it will become law if parliament passes it at a third reading. Mr Yeltsin, who is currently pressing for new elections to usher in a new parliament and constitution, does not have the right to veto a law a second time.

Despite answering to parliament, the central bank has defended giving licences to foreign banks by saying foreign competition is needed to improve the standards of Russian commercial banking, and to encourage foreign investment.

Before giving a licence to BNP and Dresdner - which also plan to set up a joint bank in Poland as part of an international alliance - the central bank had given a similar go-ahead to Crédit Lyonnais, Société Générale, and the Bank of China. Bank Austria has a

more limited offshore banking licence, which would be within the rules proposed by parliament. Other western banks, including two US banks, are waiting in the wings.

Although foreign banks do not plan to take double deposits to start with, the Russian banks say they are afraid the foreign banks will steal their hard-currency deposits.

They say they need time to prepare for competition, but many Russian enterprises are naturally inclined to trust renowned foreign banks more than the vast majority of Russia's 1,800 institutions calling themselves commercial banks.

Part of the problem is that they are under little pressure to perform from domestic authorities, which lack supervisory skills and have yet to start badly-needed restructuring of the Russian banking sector.

US tobacco group signs agreement with China

By Tony Walker in Beijing

PHILIP Morris Asia and China National Tobacco Corporation have agreed to co-produce Marlboro cigarettes in Shanghai.

An agreement was signed in Beijing last week. Under the accord, the two sides will also develop and produce other brands in Ningbo, a city south of Shanghai. The new products will aim at both domestic and international markets.

No capital investment is expected from Philip Morris. Its role will be to help train staff workers and upgrade leaf processing of the two existing Chinese plants.

The CNTC monopolises China's cigarette production. Its 180 plants produce 1,500bn cigarettes a year.

Philip Morris will be the fourth international tobacco manufacturer to enter China after RJR Nabisco, Rothmans and Nanyang Brothers Tobacco Corp of Hong Kong.

Marlboro is the most popular foreign cigarette in China. With living standards improving quickly, more Chinese are buying imported brands. China is the world's largest cigarette consumer, with 300m smokers consuming 1,600bn cigarettes a year.

Profits at Esab decline sharply

By Christopher Brown-Humes in Stockholm

ESAB, the world's leading welding equipment producer, saw first-half profits slump 60 per cent to SKr3.2bn (\$2.9m) because of a weaker performance from its European and Brazilian operations.

Income in the second half is expected to be similar, resulting in full-year profit well below last year's SKr160m.

Sales rose to SKr3.8bn in the first half from SKr3.2bn and orders expanded to SKr3.53bn from SKr3.42bn. However, both figures were flattened by the depreciation of the Swedish krona. On an underlying basis, sales were 7 per cent lower and orders were down 4 per cent.

The group said it was

encouraged by evidence of an improving trend in some markets. It said the Nordic and UK markets had begun to stabilise, while the decline in central and southern Europe was slowing.

It also pointed to a "cautious recovery" in the US, a more stable Brazilian market, and "a moderate rate of growth" in south-east Asia, except for Singapore.

The group has continued to expand its market position, particularly in eastern Europe and Russia. In the first half, it acquired 70 per cent of Czech Republic's leading welding company, Zelezarny-Vamberk. In Russia it set up a jointly-owned company with Zapalbgasprosmotro (part of the Gasprom group) to produce covered electrodes with Esab

technology and equipment.

● Euro, the Swedish building materials group, boosted first-half profits after financial items and minority shares, to SKr95m from SKr10m in the same 1992 period.

It also predicted its full-year result would be better than last year's SKr145m.

The group said cost-cutting and lower financial costs had helped offset the impact of reduced building activity in Sweden and Finland, and increased price competition.

The company is not expecting an upturn in European construction activity until 1995. In the meantime, investment in new construction in its main markets, Sweden and Finland, is expected to fall 20 per cent this year and 15 per cent in 1994.

Cost savings from the link-up are estimated at more than \$6m a year.

Moody's downgrades IBM debt rating

By Louis Kehoe in San Francisco

IM's debt rating has been downgraded two notches by Moody's Investor Services. About \$28bn in debt and securities are affected.

The debt rating agency cited IBM's increased risks as the primary reason for its decision to downgrade the computer company's long-term debt from A1 to A3.

"IBM's operating results will be under pressure as it seeks to remake itself into a more nimble, customer-focused competitor in the volatile and intensely competitive computer industry," the agency said.

Moody's also cut IBM's short-term debt rating, to Prime-2 from Prime 1, and reduced the preferred stock rating to baal from a3 and its shelf registration to (P)A3 from (P)A1.

Moody's noted that IBM had taken more than \$28bn in restructuring charges over the past six years. These were connected with efforts to realign cost structure and adjust

capacity levels to slowed revenue growth rates and lower margins, with its debt increasing considerably.

The agency also said last month's restructuring actions, which included an \$8.9bn charge to cover the costs of cutting 35,000 jobs, would make significant inroads in reducing its operating costs.

● IBM Deutschland, the group's German subsidiary, plans to continue into 1995 a series of job cuts begun in 1992, according to Mr Hans-Olaf Henkel, chief executive, Reuter reports from Frankfurt.

The company announced a 46 per cent dip in net profit, from K51.9m (\$53.2m) to K30.5m for the year, on a 21.8 per cent revenue slide to K131.7m from K168.5m. Annual dividend has been cut from 5.5 to 4.5 cents a share.

Commodity exchange link terms approved

By Laurie Morse in Chicago

THE BOARD of governors of the Commodity Exchange, the New York precious metals futures exchange, has approved the terms of a proposed merger with the New York Mercantile Exchange. This sets the stage for voting by members on the 80m plan before the end of the year.

Although the Comex board approval had been expected, it is viewed as a victory for Mr Daniel Rappaport, the Nymex chairman.

Since assuming the chairmanship in January, Mr Rappaport has succeeded in smoothing historical animosities between the two exchange's trading populations, which have blocked previous merger plans.

The Nymex has offered to pay Comex members \$50m in cash. Of this, about \$15m will come from the Comex's own treasury at the time the deal closes, while \$30m will be deferred and distributed in equal payments of \$5m, plus interest, in each of the next four years.

Comex has about 775 members. In order to quell any opposition from the Nymex membership, the deal includes a \$10m payout to members if the merger is accomplished.

The merger would maintain the Nymex and Comex as separate divisions, and memberships to the divisions would continue to trade separately.

Cost savings from the link-up are estimated at more than \$6m a year.

Output cut hits MIM offshoot

LOWER production from the Pongola gold mine has cut revenue and earnings of Highlands Gold, the Papua New Guinea gold miner 65 per cent controlled by MIM Holdings, the Australian metals producer, writes Bruce Jacques in Sydney.

The company announced a

46 per cent dip in net profit, from K51.9m (\$53.2m) to K30.5m for the year, on a 21.8 per cent revenue slide to K131.7m from K168.5m. Annual dividend has been cut from 5.5 to 4.5 cents a share.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED ("AAC")

Registration No. 01453980
ANGLO AMERICAN GOLD INVESTMENT COMPANY LIMITED ("AMGOLD")

Registration No. 05097405
(Both incorporated in the Republic of South Africa)

PROPOSED RENOUNCEABLE OFFER TO SUBSCRIBE FOR SHARES IN EASTVAAL GOLD HOLDINGS LIMITED ("EASTVAAL")

Registration No. 010404900
(Incorporated in the Republic of South Africa)

Further to the announcement published on 13 August 1993 the intention of ordinary shareholders of AAC and Amgold is drawn to the announcement published today by Eastvaal.

- members of AAC and Amgold, registered as such at the close of business on Friday 27 August 1993 (i.e. the record date previously specified); and
- holders of AAC and Amgold share warrants to bearer to subscribe for Eastvaal shares as follows:

AAC members : 15 Eastvaal shares proportionately for every 100 AAC shares held.

Amgold members : 30 Eastvaal shares proportionately for every 100 Amgold shares held.

For further details please refer to the Eastvaal announcement.

Note:
The Eastvaal shares will not be registered with the Securities and Exchange Commission, Washington, D.C., for purposes of the offer or with the Canadian Provincial Securities Commissions or the Australian Securities Commission under the Australian Corporations Law, and, where applicable, the offer will not be made to, or be open for acceptance by, persons with registered addresses in the United States of America or any of its territories, dependencies, possessions or commonwealths or in the District of Columbia ("the USA") or in Canada or the Commonwealth of Australia, its states, territories or possessions ("Australia"). A letter of allocation representing the rights which therefore are not available for acceptance by such persons will be issued to an independent merchant bank or stockbroker which will, if possible, sell these rights on the London Stock Exchange or the Johannesburg Stock Exchange for the account of such persons. Details of the arrangements in this regard will be sent to persons with registered addresses in the USA, Canada or Australia.

Johannesburg
23 August 1993
This announcement has been approved solely for the purposes of Section 57 of the Financial Services Act 1986 by S.G.Warburg Securities Ltd., a member of the Securities and Futures Authority. The value of Eastvaal shares may fall as well as rise. Dividends on Eastvaal shares may fluctuate. Changes in rates of exchange for South African and United Kingdom currencies may have an adverse effect for United Kingdom holders of Eastvaal shares on the value of, or dividends on, their Eastvaal shares.

EASTVAAL GOLD HOLDINGS LIMITED

(Eastvaal)
Registration No. 010404900

PROPOSED RENOUNCEABLE OFFER BY EASTVAAL TO ITS SHAREHOLDERS AND/OR PERSONS DESIGNATED BY THEM TO SUBSCRIBE FOR 100 000 000 ORDINARY SHARES OF ONE CENT EACH AT 250 CENTS PER SHARE ("THE OFFER")

An announcement was published on Friday, 13 August 1993 regarding the intention of Eastvaal to make the offer to raise approximately R250 million to assist in financing the development by Vaal Reef Exploration and Mining Company Limited (Vaal Reef) of the Moss Lease area, approximately 2 149 hectares in extent, situated in the district of Viljoenskroon, Orange Free State and which adjoins the South Lease area of Vaal Reef.

Members of Eastvaal and/or persons designated by them as more fully described below, registered at the close of business on Friday, 27 August 1993 (the record date) and, where applicable, holders of share warrants to bearer, will be offered the right to subscribe for a total of 100 000 000 shares of a nominal value of one cent each at a price of 250 cents per share in the currency of the Republic of South Africa. Acceptances of the offer will be subject to the application for a listing as referred to below being approved by The Johannesburg Stock Exchange (JSE). Full details of the offer and the conditions thereof will be set out in the Eastvaal prospectus containing full details of the offer, together with a report by the company's technical advisers and accompanied by renounceable letters of allocation will be posted from Johannesburg and the United Kingdom, on Friday, 3 September 1993.

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Bets off as yields spiral continues

WHY not just sit back and enjoy the ride? That is the message from Wall Street in the face of the seemingly unstoppable rise in long-dated Treasury bond prices.

Scarcely punished by spiraling prices for their lack of faith in the long end of the market, are finally throwing in the towel. It is the sort of resigned mood that in the past had signalled the peak of a bull market — although given the momentum that has been building in prices, it would take a pretty strong constituency to short the bond market just now.

For weeks, market followers have been lowering their forecasts for long-term yields as rates have plumbed one seemingly improbable depth after another. Fed up with trying to call the bottom — or even a temporary halt to the rise in prices — many have concluded that a 5% per cent yield on the long bond, or even one as low as 5 per cent, is within sight.

Typical of the revisionism in the air is the opening to Friday's weekly market commentary from Donaldson Lufkin & Jenrette, a Wall Street broker. "The continued proliferation of weaker-than-anticipated eco-

nomic data, and of better-than-expected inflation news suggests that our previously defined target of 7 per cent for long bond yields is untenable." (Unlike many, though, DLJ still clings to the view that the market will fall back slightly by the year-end.)

By the end of last week, virtually all the forecasts made as recently as two months ago were looking equally untenable. Halfway through this year, a 7 per cent yield on the long bond by the year-end had been a common prediction. On Friday, the yield on the 30-year benchmark ended at 6.21 per cent — around 15 basis points lower than the previous week's breath-taking low and a full 50 basis points (or half a percentage point) lower than a month before.

Each time the market falls back — as it did briefly on Friday — a new surge of buying lifts it again. Fixed income mutual funds — fed by a continuing shift out of bank deposits and money market funds — have been throwing ever bigger piles of cash at the bond market. In the first six months, these funds made \$59.7bn of net new purchases of bonds — as much as they made in the

whole of 1991, and two-thirds of the record investment made in the 1992.

"The pressures are still very strong for cash to go into Treasuries — there's no real yield on cash whatsoever," says Mr Barton Biggs of Morgan Stanley.

The search for yield elsewhere has led investors to emerging market equities or bonds — markets which are simply too small or illiquid for big US fund managers to provide anything other than a marginal investment. US real estate yields of 8 per cent have provided one alternative (Mr Biggs says Morgan Stanley has taken its holdings from nothing to 9 per cent of assets in less than six months).

However, for the big money looking for a liquid market outside equities — which themselves touched new highs last week, pushing the yield down still further to nearly 2.5 per cent — Treasuries and investment grade corporate paper remain about the only option.

But he adds: "For the bond market, it's late in the game — we're already in the fourth quarter."

Why shouldn't real (after-inflation) long-term interest rates fall to the same level as the 1980s and 1990s, ask observers like Mr Stephen Silfer of Lehman Brothers. That makes long bond yields of 5% a decent real possibility, and soon.

A grudging Mr Biggs, who has reduced his bond weighting from 40 per cent at the peak to 27 per cent now, concedes: "Can yields get to 6 per cent, or even 5%? Yes."

There was another reason for last week's run-up in prices: the latest benchmark 30-year bond, the 6% per cent Treasury due 2023, has added scarcity

Richard Waters

EUROPEAN BONDS

Waiting for a German interest rate cut

"WILL they or won't they?" is the question buzzing round the European government bond markets. For what everyone wants to know is whether the Bundesbank's council members will agree to cut interest rates when they convene after the summer recess on Thursday, paving the way for other European central banks to ease.

It was the Bundesbank's failure to lower the key discount (or floor) rate at its last meeting in July that precipitated a crisis in the European exchange rate mechanism. As a result the whole system had to be revamped at the beginning of August. When the European government bond markets opened on August 2, they found the fluctuation bands within which currencies could move had been widened to 15 per cent, dressing up a floating-rate system as a semi-

fixed one and raising expectations that most of Europe's central banks would have a free rein to slash interest rates.

Given that the Bundesbank was not prepared to lower its key interest rate at the end of July — and in the process rescind the old-style European exchange rate mechanism — what reason is there to believe it will cut rates this time?

"Although the weakness of the west German economy, and the recent attempts by the government to reduce the budget deficit keep open the chance of a rate cut, it is difficult to see the recent German data triggering an easing this coming week," says Mr David Lyons, chief economist at DKB International.

The Bundesbank's latest monthly report stressed that monetary growth and inflation were still too high, and that the July M3 money supply fig-

ures, released last week, had crushed hopes of an imminent easing. Many in the market had predicted the July M3 figure would be "artificially high," since it was expected to include the effects of intervention related to ERM turbulence at the end of last month.

However, in the event not only was the figure high at 7.5 per cent (compared with 7.0 per cent in June and well above the Bundesbank's target range of between 4.5 and 6.5 per cent), but it turned out that intervention had little to do with the number. In fact, the effects of intervention will show up in the August figures instead.

In addition to poor money supply figures, economists point out that the Bundesbank is unlikely to get much joy from the cost-of-living figures due out this week, as these are expected to show that inflation

remains stubbornly high.

Against this background, many say there is not much chance of the Bundesbank delighting the market with a 50 basis point cut in the discount rate — although some economists point out that the mere five basis point difference between the discount rate (now 6.75 per cent) and the repo rate (6.80 per cent) means it is possible the Bundesbank may make a technical adjustment to the former.

Mr Adrian James, international bond analyst at NatWest Capital Markets, believes that "even a cut in the discount rate (at this Thursday's Council meeting) is unlikely to be followed by much action on the repo rate". So ERM members will have to act on their own initiative, rather than waiting for Germany to move first.

Sara Webb

FT CONFERENCES

WORLD MOTOR

Frankfurt, 8 & 9 September

Timed to coincide with the Frankfurt Motor Show, this biennial meeting will focus on the challenges and opportunities facing motor manufacturers and examine how the automotive industry is responding to the current economic climate.

FINANCIAL REPORTING IN THE UK

London, 27 September

The conference will review ASB's proposals for changing accounting standards and their impact on reported company profits and balance sheets.

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The forum will look at mobile communications growth and technologies as well as the development of a mass market personal communications system.

FT-CITY COURSE

London, 4 October - 22 November

The course, arranged with the City University Business School, is held on one afternoon a week for eight weeks. It will give those working in the City or servicing the financial sector a broad understanding of how the major financial institutions in the City of London operate.

RETAILING - NEW OPPORTUNITIES, NEW CHALLENGES

London, 12 & 13 October

This topical conference will discuss international growth opportunities and new routes to market, look at ways of improving performance and profitability and consider the importance of the customer.

INTERNATIONAL PACKAGING AND THE ENVIRONMENT

London, 18 & 19 October

Co-operation in the packaging chain, recycling or incineration, and opportunities for new uses of resources will be examined.

AFTER THE RECESSION-WORLD COMMERCIAL AVIATION AT THE CROSSROADS

Dubai, 8-10 November

A major conference at the time of the biennial Dubai International Air Show to analyse the varied aspects of the changing pattern of world air transport development.

WORLD ELECTRICITY

London, 16 & 17 November

A high-level forum for utilities and their regulators, as well as suppliers of equipment and services to the power business, to discuss how the electricity industry is responding to a more competitive environment.

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London, 22 November

A high-level one-day conference to review the opportunities in franchising, leasing and infrastructure.

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UK Gilts

Inflation euphoria begins to wane

GOVERNMENT bond markets do not like booms. Any doubts have only to look at how the long end of the gilt market has been propelled to the highest levels for more than a generation by the UK's low inflation and modestly-paced economic recovery.

Where will it all end? Morgan Stanley's GDP growth and current inflation at around 3 per cent, and easing, provides the sort of background against which long-term inflation expectations could continue to fall.

Why shouldn't real (after-inflation) long-term interest rates fall to the same level as the 1980s and 1990s, ask observers like Mr Stephen Silfer of Lehman Brothers. That makes long bond yields of 5% a decent real possibility, and soon.

Mackie, UK economist at JP Morgan, the US' investment bank.

The current spread between bonds and gilts is 75 basis points, compared with more than 100 basis points six months ago. Between French OATs and bonds the spread is close to zero, while the spread between bonds and Spanish bonds is about 500 basis points.

"If one sees the spread as a reflection of inflation expectations, then clearly the market expects French inflation to match German inflation in the medium term, even though French inflation is currently much lower," said Mr Mackie.

The implication of the spread between Germany and Spain is that the market does not expect Spain to be able to control inflation in the long run.

"So to have a spread of 75 for the UK probably means that, on average over the next few years, UK inflation is going to be only less than one percentage point above German inflation. I think that is too optimistic in the medium term," said Mr Mackie.

There are reasons to be sceptical about the UK's chances of performing so well in relation to German inflation, even if price rises remain subdued by UK standards.

"This rally has been an out-performance relative to the rest of Europe," said Mr David

UK Gilts Yield
Basis point per 100



- the retail prices index excluding mortgage interest payments — is just under 3 per cent.

But Germany is some two years behind the UK in the economic cycle, and has further big gains in inflation to look forward to.

Although inflation in the UK may stay low, there is a general feeling among economists that it has already seen most of the gains it can expect to have on the inflation front.

This view was reinforced by the small upwards movement in both the headline and underlying rates of inflation revealed in official figures published last week.

These showed that prices rose 1.4 per cent in the year to July, compared with 1.2 per cent in the previous month. Underlying inflation was 2.4 per cent, compared with 2.3 per cent.

"From a purely domestic point of view, the rally in yields looks justified," said Mr Mackie. "But as far as Europe Research is concerned, it looks as though we have overshot."

In spite of these gloomy thoughts, the gilt bulls are still out there. "These stunningly good levels can be maintained," said Mr Nick Knight, head of strategy at Nomura Research.

"I think the fact that the inflation picture is sufficiently stable, and that news on the public sector borrowing requirement will improve as growth picks up, means that we can hold these levels."

Mr Nigel Richardson at Yamashita, the Japanese securities house, echoes these thoughts.

"The shift in inflation expectations means that shift to a new yield level of between 7% and 7.5% per cent at the long end," he said.

Over the week, 10-year gilts saw a rise in yields of about 10 basis points. The increase was slightly less further out.

On Friday night, the 8 per cent Treasury bond maturing in 2003 was quoted at 10.7%, to yield 7.37 per cent compared with 11.5%.

Emma Tucker

FT/ISMA INTERNATIONAL BOND SERVICE

ASIAN BOND MARKETS	AMERICAN BOND MARKETS	EUROPEAN BOND MARKETS	GLOBAL BOND MARKETS
Abbey Nat Treasury 5% 03	100 100	100 100	100 100
Abbey Nat Corp 5% 03	100 100	100 100	100 100
Abbey Nat Corp 5% 05	100 100	100 100	100 100
Abbey Nat Corp 5% 07	100 100	100 100	100 100
Abbey Nat Corp 5% 09	100 100	100 100	100 100
Abbey Nat Corp 5% 11	100 100	100 100	100 100
Abbey Nat Corp 5% 13	100 100	100 100	100 100
Abbey Nat Corp 5% 15	100 100	100 100	100 100
Abbey Nat Corp 5% 17	100 100	100 100	100 100
Abbey Nat Corp 5% 19	100 100	100 100	100 100
Abbey Nat Corp 5% 21	100 100	100 100	100 100
Abbey Nat Corp 5% 23	100 100	100 100	100 100
Abbey Nat Corp 5% 25	100 100	100 100	100 100
Abbey Nat Corp 5% 27	100 100	100 100	100 100
Abbey Nat Corp 5% 29	100 100	100 100	100 100
Abbey Nat Corp 5% 31	100 100	100 100	100 100
Abbey Nat Corp 5% 33	100 100	100 100	100 100
Abbey Nat Corp 5% 35	100 100	100 100	100 100
Abbey Nat Corp 5%			

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Mexican stand-off raises fears of prices decline

MEXICO'S determination to raise funds as cheaply as possible has raised fears that investors could lose confidence temporarily in the emerging markets sector of the international bond market.

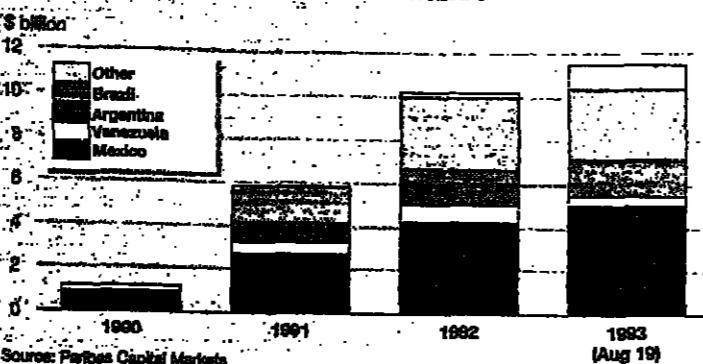
Three years ago, Mexican borrowers led the way for other Latin American countries into the international capital markets for the first time since the debt crisis of the 1980s. So far, even the most cynical investor would have difficulty playing down the success of their return.

The most important gauge of this success has been the dramatic improvement in the pricing of Latin American Eurobond issues relatively quickly. Furthermore, their offerings now appeal to a much wider range of investors as the market becomes more liquid.

However, bankers are worried a lot of this progress could come undone if Mexico attempts to force what they perceive to be aggressive funding targets on unwilling investors. Currently, Mexican state-owned borrowers have to pay a premium, or "spread", of just over 200 basis points above the yield on US Treasuries, widely seen to be the threshold for borrowers without an investment grade rating.

The only Latin American countries to have achieved an invest-

Latin American Eurobond issuance



ment grade rating so far are Chile and Colombia, assigned by Standard & Poor's, the US credit rating agency.

Mexico has a credit rating of BB+ from S&P and Baa2 from Moody's, the other leading US rating agency. Although the country is thought to be close to gaining an investment grade rating, bankers do not believe this will be assigned until the North American Free Trade Agreement comes into force at the start of next year. And bankers are confident that Mexico will be assigned an investment grade rating shortly afterwards.

However, it appears that the Hacienda, Mexico's finance ministry, is unwilling to wait that long and is trying to force the issue with the investment community.

To reach its objective, the Hacienda appears to be preventing government agencies from borrowing funds at a spread of more than 200 basis points above US Treasuries. By law, any transaction by a Mexican agency has to be approved by the finance ministry.

There have been reports that this was why some weeks ago an international bond offering for the state-owned Comisión Federal de Electricidad was postponed at the last minute.

However, it appears that the Hacienda, Mexico's finance ministry, is unwilling to wait that long and is trying to force the issue with the investment community.

Bankers say the Hacienda has been encouraged to take this stance since Mexico has been able to raise short-dated funds under its Euro-commercial programme at a spread of just 125 basis points above US Treasuries.

But they add there is only limited investor appeal for Mexican paper at this level of pricing, partly because of the short maturity of three or six months. In their view, it would be difficult to bring a large bond issue with a longer maturity at a similar spread over US Treasuries.

Bankers fear that what has become known as the "Mexican stand-off" could lead to a fall in prices of Latin American bonds. "It is a big step to push through this level," says one banker, adding that a badly-timed deal could prompt heavy profit-taking in Latin American bonds.

Bankers believe Mexico will get close to its funding target over the coming months, but they reckon it would be against its long-term interest to try it at all costs.

The country would find itself competing against sovereign borrowers with better credit ratings and its impatience could end up alienating investors, they warn. "Mexico is no longer the only game in town," says one banker.

Indeed, investors can now choose from a much wider range of Latin American issuers. In 1990, Mexican issuers accounted for more than 75 per cent of all Latin American Eurobonds. However, this proportion has dropped below 50 per cent.

Argentine and Brazilian borrowers now make regular appearances in the international bond market. Over the past year, the first deals were launched for Uruguay, Colombia, Trinidad & Tobago and Chile.

Last week, Anacafe, Guatemala's national coffee association, raised \$60m through a three-year issue of amortising notes.

In addition, Peruvian borrowers are expected to make their debut on the market in the fourth quarter, kicking off with a three-year issue by a state-owned bank.

Bankers are confident any fall-out from the Mexican pricing issue will not damage the emerging market sector of the Euromarket in the long term. "The spread on best credits should continue to tighten," one banker says.

They note that the increasing number of large and comparable bond issues have established valuable benchmarks from which issuers and investors alike are able to get a good sense of pricing.

Antonia Sharpe

RISK AND REWARD

Flexibility broadens appeal of customised options deals

WITH London and New York stock markets scoring historic highs, big-time money managers are seeking hedges to protect their profits and risk management specialists are finding ready buyers for their customised options strategies.

While the Flex options do not offer the complete freedom of over-the-counter contracts, they are suitable for many "plain vanilla" options hedges used by institutions. And, unlike their private counterpart, their pricing is public and easily accessible.

Also, for corporations concerned about credit quality, the CBOE's new products are backed by the exchange's top-rated options clearing house. "We're trying to complement the over-the-counter market," said Mr David Hall, CBOE vice-president for international marketing.

"There are still a lot of exotic options that we can't accommodate at the exchange."

The Flex concept has proved so successful that the exchange plans to give it an international dimension. "Our next phase is to list some foreign indices, including Flex options on the US dollar-denominated FT-SE 100 index," said Mr Hall.

The exchange holds rights to trade dollar-settled versions of FT-SE instruments, and trades small-capitalisation US stocks, to its Flex options product line. Flex users can select their own strike prices, pick expiration dates up to five years into the future, and choose their preferred method of settlement and the style of options exercises.

The exercise choices are American-style, where the option can be exercised anytime before expiration, and European-style, where the option can be exercised only on the last business day of the contract.

Much bigger than the CBOE's standard index options, Flex options contracts have a minimum face value of \$10m. Since the CBOE listed Flex options on February 26 there have been 168,477 trades for a notional face value of \$7.5bn.

The exchange products are far from eclipsing the estimated \$50bn in customised equity options traded over the counter each year. However, Flex options use is expected to

Laurie Morse

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner
US DOLLARS							
Comerci	120	Aug 2000	10%	95.74R	8.550	+311 (844-00)	Dilbert International
World Bank	100	Sep 1995	(4)	100.7	-	-	Morgan Stanley Int'l
Finland Export Credit	200	Aug 1997	8.5	92.85	-	-	Merrill Lynch Int'l
State IV, Cayman Is.	120	Dec 1998	6%	100R	-	-	Kidder Peabody Int'l
Bombardier	83	Aug 1998	8%	100R	-	-	Banque Indosuez
Fujitsu Corp, USA	50	Sep 1997	6	100R	-	-	Sakura Finance Int'l
Kingdom of Denmark	1bn	Sep 1997	(1)	100R	-	-	Lehman Brothers Int'l
Exxon Capital Corp.	250	Sep 2000	6.125	98.91R	6.144	+37 (534-03)	Morgan Stanley Int'l
Crédit Suisse, London Branch	200	Sep 2003	6.125	98.49R	6.195	+41 (534-03)	CSFB
Banco Central de Argentina	50	Sep 1995	8.75	98.75R	8.847	+48 (494-98)	Pru-Bache Secs, (UK)
Anacafe, Guatemala	150	Sep 1998	(9)	92.50R	-	-	Morgan Stanley Int'l
LB Schweiz Holstein	80	Sep 1998	11%	100R	11.000	-	VestcorPartners, Miami
D-MARKS							
Council of Europe	150	Sep 1995	7	100.7	6.615	-	Tankers & Bulkhardt
LB Schweiz Holstein	150	Sep 2003	6.5	92.05R	6.552	-	Morgan Stanley, Finl.
STERLING							
Province of Ontario	255	Sep 2000	6.875	98.02R	7.048	+35 (604-00)	BZW Salomon Brothers
Woolworth Building Society	200	Sep 1998	7	95.57R	7.105	+35 (714-98)	CSFB
CEPME, France	50	undated	6.5	98.02R	6.650	+160 (914-03)	Haus Gavot Corp, Finl.
Forbes	50	Oct 1998	(4)	undec	-	-	Merrill Lynch Int'l
FRANCE FRANCS							
SNCI	3bn	Sep 2013	6.75	96.85R	7.050	+18 (814-12)	Société Générale
Credit Lyonnais	1.5bn	Sep 2004	6.75	97.01R	7.070	+67 (814-04)	Credit Lyonnais
YEN							
Menubeni Int'l Finance	50n	Sep 1994	(4)	100	-	-	Sumitomo International
CANADIAN DOLLARS							
Province of Quebec	1bn	Dec 2003	7.5%	98.81R	7.657	+85 (714-03)	M.Lynch Scotia McLach
European Investment Bank	500	Sep 2000	6.825	98.64R	6.876	+12 (0)	BZW/Salomon Brothers
State Blk. of New South Wales	150	Sep 2003	7.5	98.26R	7.807	+52 (714-03)	Merrill Lynch Int'l

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book runner
GILDERS							
ING Bank	400	Sep 2008	7	100.75R	6.918	+33 (21-Sept-07)	ING Bank
Bank for Dutch Municipalities	500	Sep 2008	6.75	99.65R	6.783	+25 (26-Sept-07)	ABN Amro Bank
Bank for Dutch Municipalities	500	Sep 2000	6.25	99.7R	6.304	+25 (31-09-00)	ABN Amro Bank
ITALIAN LIRA							
Rabobank Nederland (o)	200m	Sep 2003	9	100.25R	8.961	-	Banca Commerciale Italiana
Kingdom of Italy	200m	Sep 2003	9.125	100R	9.125	-	Banca di Roma
ECUs							
Compagnie Bancaire (m)	200	Sep 1999	6.5	99.6R	6.563	+32 (7.14-99)	Panbras Capital Markets
AUSTRALIAN DOLLARS							
R & I Bank Western Australia	100	Sep 2003	7.25	100.95	7.114	-	Hambros Bank
NEW ZEALAND DOLLARS							
Telecom Corp. of NZ Finance	75	Sep 2000	6.5	100.3	6.445	-	Hambros Bank
SWISS FRANCS							
Kansai Electric	50	Aug 1997	0.875	100	-	-	Yamaichi Bank (Switz.)
Rio Tinto Co (h)	70	Sep 1997	0.875	100	-	-	Namura Bank (Switz.)
Bernard Venloven	150	Sep 2003	4.625	102.375	4.327	-	Credit Suisse
Halifax Building Society	150	Sep 1998	4.5	102.3	3.984	-	UBS

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FINANCIAL TIMES MONDAY AUGUST 23 1993

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS

Bundesbank meets

AFTER four weeks of crisis, the currency markets will be back to their old habits this week, trying to guess what the Bundesbank will do at its council meeting on Thursday, writes James Blitz.

The last Bundesbank meeting before its summer recess was, of course, the one at which it failed to cut the discount rate and keep the exchange rate mechanism within its former fluctuation bands.

Ironically, there is strong speculation that the Bundesbank will cut the discount rate at the forthcoming session, because the repo rate, at 6.80 per cent, is so close to the discount rate floor of 6.75 per cent.

UK clearing bank base lending rate
6 per cent
from January 26, 1993

But, even if this does happen, few people expect the repo rate, which sets the cost of lending short-term funds to commercial banks, to be reduced. Instead, the central

bank is likely to keep its tight for some time. That is because the M3 money supply figure for August should remain high, reflecting the high level of intervention.

After last week's surprising intervention by the US Federal Reserve in support of the dollar/yen exchange rate, dealers will be waiting to see today whether the Japanese currency resumes its upward move.

In the absence of intervention on Friday, the yen rose again, piercing the Y105 level in London. If Japanese exporters anticipate another rise in their currency, they may be encouraged to sell dollars now in the belief that they could get fewer yen for them if they wait.

The response of the US authorities will also be important. Mr Sham Osborne, a senior foreign exchange analyst at Technical Data in London, said: "Consistent central bank support will be needed to convince the market that the game is up."

£ IN NEW YORK

Aug 20	Close	Previous Close
1 spot	1.5161 - 1.5162	1.5090 - 1.5090
1 month	1.5200 - 1.5200	1.5200 - 1.5200
3 months	1.5200 - 1.5200	1.5200 - 1.5200
12 months	1.5200 - 1.5200	1.5200 - 1.5200

Forward premiums and discounts apply to the US dollar

Aug 20 - 1.5161 - 1.5162

1 month - 1.5200 - 1.5200

3 months - 1.5200 - 1.5200

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MONDAY INTERVIEW

Cabinet's ideological juggler

David Hunt, UK employment secretary, talks to David Goodhart

Mr David Hunt, like many successful politicians, is something of a chameleon.

At an open-air dinner in Salt Lake City, Utah, last month, he donned a cowboy hat and did his bit for the "special relationship" between the US and the UK. He lavished praise on the job-creating American economy, spoke admiringly of the "workforce" system which requires people on welfare to work for their benefits, and asked for US support in the battle against the forces of regulation and protection within the European Community.

His Mormon hosts might be surprised to learn that at home Mr Hunt is considered by some critics in the Tory party to be a left-wing Europhile, rather than a true Anglo-Saxon marketeer.

Hunt, who took over as employment secretary in the cabinet reshuffle in May, and is the government's newest rising star, denies that he belongs on the left wing of the Conservative party. He says he has always been a mainstream "one-nation" Tory. But he was tagged with the left-wing label after his attack on Enoch Powell at the 1972 Conservative party conference over the issue of Ugandan Asians settling in the UK. He paid a price - he was immediately deselected as candidate for the wimpy seat of Plymouth Drake.

Yet he is happy to hint at non-conformist sympathies. The sharp-featured 51-year-old, who backed Michael Heseltine for the Tory party leadership, describes himself as a Christian Democrat, speaks of the social market economy, and talks proudly of the public-private partnerships and close links with the trade unions he fostered in his three years as Welsh secretary from 1990-93.

But is there a sturdy body of ideas behind these phrases? And can avowed post-Thatcherites, such as Hunt, who now dominate the cabinet, produce a distinctive new Conservatism for the late 1990s?

"The underlying theme for me is competitiveness," says Hunt, looking rather crumpled after a whistle-stop tour of the US. He has won praise from many on the right of his party for his vigorous parliamentary performances defending the competitiveness of the UK's labour market and the "opt-out" obtained by Prime Minis-

ter John Major from the social chapter of the Maastricht treaty. He claims the employment debate in Europe is now shifting from labour regulation towards UK-style flexibility, partly inspired by the earlier-than-expected downward trend in UK unemployment.

But has flexibility been bought at too high a price?

Hunt forcefully rejects the criticism that Britain is pursuing a competitiveness strategy based on cheap and low-skilled labour. He is equally dismissive of the view that many British workplaces are ruled by fear of unemployment: "I don't recognise that atmosphere and I've visited a lot of workplaces in the last three years," says Hunt.

He professes no interest in an overhaul of British labour law to improve employer-employee relationships.

He does, however, accept that there can be some conflict between the goal of developing highly skilled, committed and secure workers, and the employment flexibility required by tough and sometimes unpredictable global markets. His answer is investors in People, the government-backed initiative to encourage companies to connect training to their broader business objectives. However, after two years, fewer than 400 companies have qualified.

The government cannot have a direct role in promoting competitiveness. Hunt says, reflecting his view that government is a "necessary evil". That fits with his concept of the social market that free markets create the prosperity to provide resources for generous welfare benefits.

This all sounds very orthodox. But his right-wing opponents in the party - advocates of minimum welfare, minimum tax and minimum state - have some grounds for discomfort. Away from the Mormons, Hunt confides his doubts about whether US-style welfare can be applied to the UK's benefits system. As part of the government's public spending review in the run-up to the November Budget, he is examining ways of cutting welfare dependency, but he stresses: "One of the strengths of our system is that we provide unemployment benefit indefinitely."

Hunt is also keen to see the government's "highly successful" Training and Enterprise Councils "getting much more

involved in economic development" - in plain words, industrial policy.

He refuses to be drawn on whether there is, or should be, a future for collective bargaining in the UK, saying only that "it is up to employers and employees to choose". But he does say "my door is open" to the Trades Union Congress, and even advises the unions to cut their exclusive links with the Labour party, in favour of

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For all his radical gestures Hunt has prospered in his 14 years in government, including a period as deputy chief whip, and has survived close association with the poll tax. He has a courteous, clubbable manner, and has generally won the respect of colleagues and civil servants. He is a strategic politician, preferring to leave the details to officials. Speculation that he could succeed the prime minister seems far-fetched, although he appears to have the necessary ambition.

As a political philosopher he has been less successful. A recent speech to the Tory Reform Group, written with Michael McManus, a former member of the Social Demo-

cratic party and now Hunt's political adviser, attempted a synthesis between the free-market individualism of the Thatcherites and his own more pragmatic views, but concluded rather limply that choice and responsibility were the Tory concepts for the 1990s.

The attempt to express his views without causing too much offence to his free-market colleagues also leads Hunt into some strange convolutions. In a recent speech he said it was the government's duty "where necessary, to remedy market failure through direct intervention". He added later: "When we government speak about partnership, we are not therefore speaking about nationalisation, nor about interventionism nor about corporatism."

One of his close political colleagues says the real clue to Hunt is that his ideas spring primarily from sentiment and experience. What divides him from the Eurosceptics, for example, seems to be more an attitude than strongly differing views about monetary policy or national sovereignty in Europe.

He agrees, saying that much of the Maastricht dispute was "completely unnecessary and not founded on true policy divisions". His own Europhile roots go back to his time as a leading member of half a dozen youth organisations - including the Young Conservatives and the British Youth Council - through which he became friends with young leaders from other European countries, such as Volker Rühe, now German defence minister.

Hunt also speculates that his enthusiasm for Europe, "which really brought me into politics", stems from his back-

ground in an "outward-looking Liverpool shipping family".

The family owned the first ship to cross the Atlantic, but Hunt, who rejected the sea to become a solicitor before going into politics, says he has learned a cosmopolitan attitude and a deep dislike of corporate socialism from his Liverpool roots.

Yet when he talks about Europe it becomes evident that the differences within his party are not just of attitude. Moving up a rhetorical gear he speaks of "deeper dimensions... ever closer union of the European peoples" and of Europe being "substantially more than just an economic free-trade zone".

We are likely to see and hear a lot more of David Hunt in the next few years. To date he has made his mark as an ideological juggler rather than as the author of a coherent new Tory philosophy. But if his party ever loses an election, his hour may come.

Of breaking and jobbing the Pelikan's fond,

See how sweetly he puts your word onto bond.

A contrary view on healthcare



MICHAEL PROWSE
on
AMERICA

One of the few spheres of life in which proponents of free markets have suffered a devastating defeat is healthcare. After 50 years of quasi or fully socialised medicine in most of the industrialised world, economists are nearly united in believing that the normal laws of supply and demand cannot and should not be allowed to function (doctors and lay observers, of course, have always taken this for granted). To control costs and ensure fair access to care, governments (or their agents) must supervise the provision and the financing of care, if not actually own hospitals and pay for them with taxes.

Nothing supposedly shows more clearly the folly of relying on the private sector than the US's chronic problems. The one rich country that tried to buck the trend toward socialised medicine is confronting a large uninsured population (37m people lack easy access to care) and uncontrollable pressure for higher spending.

Healthcare absorbs 14 per cent of national income, against 7.8 per cent in other rich countries.

The surprise is thus not

that the Clinton administration is attempting to extend the role of federal government, but that this was delayed for so long.

This conventional wisdom is well entrenched that it is refreshing to see the opposite point of view argued with clarity and commitment. In *Patient Power: Solving America's Health Care Crisis*, economists Goodman and Musgrave first try to dispose of the argument that US experience has proven the inadequacy of free markets.

Nothing, they claim, could be further from a real market than the US system in which nearly all healthcare is financed by employers or the government. Consumer preferences determine neither the overall level of spending nor the allocation of resources between different types of treatment; the system is as paternalistic as any in Europe while lacking any semblance of

government welfare. Individuals would receive tax relief only for "catastrophic" health insurance - cover for relatively improbable but potentially very expensive care such as open heart surgery. Catastrophe insurance tends to be much cheaper than policies that also cover every ailment.

All routine low-cost care (to, say, \$2,000 a year) would be paid for out of savings. To make this possible the government would give employees (and employers) tax incentives to build up "medicare" accounts. These would reduce health spending in two ways. First individuals would have an incentive to economise since any unspent cash in these accounts would form part of their personal wealth. Almost health bills would be paid out of pocket, thus greatly reducing administrative costs.

Government would have a drastically reduced role. Rather than setting up special programmes for the poor, it would restrict itself to providing direct financial support to individuals to enable them to buy the insurance they need.

Dismantling the Clinton strategy, which involves an extension of employers' responsibilities, Goodman and Musgrave advocate putting individuals in the healthcare driving seat.

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There is no chance that such policies will be tried in the near future. But as technology advances, increasing the range and cost of potential treatments, with the "one size fits all" health policies championed by many governments may come under increasing pressure. Individual preferences (which vary a great deal) surely ought to determine crucial trade-offs, for example between spending on consumption today and on extremely expensive medical treatment to prolong life by a few months. Yet such trade-off decisions would occur only in an individualized, truly market-oriented system such as that outlined by Goodman and Musgrave.

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A note of disharmony

Gerard Mortier, artistic director of the Salzburg Festival, does not fear controversy. His enemies might suggest that he positively courts it. Whether as general administrator of the Brussels Monnaie - an operatic backwater which in the 1980s he transformed into one of the most adventurous and exciting of Europe's front-rank opera houses - or now at Salzburg, the 49-year-old, small, bespectacled Belgian has demonstrated a unique capacity for arousing strong passions.

Last summer there was, for instance, a war of words after the departure of Riccardo Muti from the festival before the opening of the new production of Mozart's opera *La Clemenza di Tito*. At the 11th hour, Muti found it too "modern" for his taste.

This summer, with the festival now into its final week, there has been a hue and cry over a new production of Mozart's *Così fan tutte* in modern dress and experimental style. The first-night audience booted ferociously; debauch and flop were some of the terms of abuse lobbed by the Austrian press.

At about the same time another highly publicised dispute had broken out with another Italian superstar, this time Claudio Abbado. The argument concerned Abbado's provocatively timed announcement of a plan to conduct a new production of Strauss's *Elektra* at the 1995 Salzburg Easter Festival, a short springtime offspring of the main festival. Mortier said the project was in direct and improper competition with the new Elek-

tra he had already planned for summer later that year.

Charges of bad faith flew back and forth. Unusually, it is Mortier who has backed down: Abbado's *Elektra* will be the one given in 1995.

Though the furores provide fodder for entertaining media chatter, they also represent, in artistic and economic terms, a tug-of-war of considerable significance.

There is much at stake. For a sizeable chunk of the post-war era - roughly congeneric with the latter 25 years (1964-89) of Herbert von Karajan's life - Salzburg secured a position as the most luxuriant of the top-level annual summer festivals. The Salzburg-Karajan, probably the 20th century's most consistently power-hungry superstar conductor, moulded the enterprise into an emporium for top-name performers, giving gaudily spectacular accounts of themselves at exorbitant ticket prices. The record companies, particularly those with which the conductor-boss was involved, were able to treat the festival as a showcase.

Artistically, the formula became sterile. Invitations to take part depended on Karajan's favour. Perceived rivals, such as Leonard Bernstein, or unwelcome trend-setters, like the pioneering Austrian period-instrument conductor, Nikolaus Harnoncourt, were rigorously excluded. The experiments in radical production that gripped European opera in the late 1970s and 1980s found

no place in Salzburg.

Mortier was brought in to change all this. Having learnt his operatic trade throughout the 1970s in, successively, Düsseldorf, Frankfurt, Hamburg and Paris, he went to Brussels in 1981 to take charge of a *Sleeping Beauty* opera house once-great, then mired in mediocrity and restrictive practices, with a disaffected audience.

Though the architectural renewal of the building, including an office extension at roof level, remains a cause of dispute, the artistic renewal gave Brussels opera a distinctively forward-looking feel. He had no truck with opera-as-showbiz and with its stars: "My public knows," he once said, "that the doors of the Monnaie are too small for the corridors too narrow for Jessie Norman." He has been called narrowly puritan in his tastes, yet in a short time the Monnaie became one of the hot places of international opera.

Mortier has wasted no time in making his mark in Salzburg. Under Peter Stein, the celebrated German theatre director who serves as drama overseer, the drama programme has come vibrantly alive. The choice and style of opera presentation reflect what might be called the Monnaie imperatives: Mozart rethought, 20th-century masterpieces, Monteverdi revived. Period-instrument performance, banned by Karajan, is a regular feature. Orchestras of quality from all over the world figure

on the concert schedule. But the outcome of the campaign is far from certain. There is more to the Karajan mystique for Mortier to root out, more than the disapproval of record companies and top artists' agencies to confront, more than the Austrian press's periodic fits of artistic xenophobia to withstand. A new, more adventurous audience has to be attracted. Ticket prices for prestige events remain among the world's highest (this year's top was Sch3,600, or £201). Except for the surefire operas

- *The Magic Flute*, Cosi, Verdi's *Faust* conducted by Georg Solti - bookings are down. Grumbling traders, hoteliers and taxi-drivers are not hard to find.

In addition, Mortier has the Vienna Philharmonic Orchestra to cope with. Formerly the festival mainstay, it now batters the way its role in both the opera and concert schedules is being whittled down. When questioned about this, Mortier is apt to comment, with the tartness of rejoinder for which he is noted, on the high cost of keeping one of the world's most advanced, but most expensive, orchestras in Salzburg residence.

He is on a six-year contract in Salzburg, although it could be terminated earlier if the need proved overwhelming. Among more progressive musicians and critics, and in the wider world of opera, Mortier's Salzburg stance commands a unique degree of sympathy, respect and approval. But that may not be enough to guarantee his survival.

Max Lopert

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ACROSS

- 1 Picadors are involved here and there (8)
- 5 Seen in a colourful display of arms? (6)
- 10 Elevates one among many (5)
- 11 Bring in present (9)
- 12 A paper-bag? (5-4)
- 13 Carried, to a man (5)
- 14 Holds wine for a service in church (6)
- 15 Outstanding winter feature (7)
- 16 A likely backer for the training of climbers? (7)
- 20 Face having to fail in endeavour (6)
- 21 Girl or man disguised (5)
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